

**GRAND RIVER CONSERVATION AUTHORITY**  
**STATEMENT OF OPERATIONS**  
for the period Ending February 28, 2025

<b>Category</b>			<b>Budget 2024</b>	<b>Actual 2024</b>	<b>Budget 2025</b>	<b>Actual 2025</b>	<b>Previous Forecast</b>	<b>Current Forecast</b>	<b>Forecast Change</b>
<b><u>REVENUE</u></b>									
<b><u>Municipal</u></b>									
Municipal Apportionment	Category 1	various	12,275,000	12,274,999	12,705,000	-	12,705,000	12,705,000	-
Memorandums of Understanding Apportionment	Category 2	various	1,017,000	1,017,000	1,052,000	-	1,052,000	1,052,000	-
Other	Category 2 & 3	8	940,000	728,463	946,000	825,087	946,000	946,000	-
<b>Total Municipal</b>			<b>14,232,000</b>	<b>14,020,462</b>	<b>14,703,000</b>	<b>825,087</b>	<b>14,703,000</b>	<b>14,703,000</b>	<b>-</b>
<b><u>Government Grants</u></b>									
MNRF Transfer Payments	Category 1	various	449,688	449,688	449,688	-	449,688	449,688	-
Source Protection Program-Provincial	Category 1	6	834,000	820,925	780,000	75,878	780,000	780,000	-
Other Provincial	Category 1	various	737,500	1,406,061	1,487,500	812,871	1,487,500	1,487,500	-
Other Provincial	Category 2	8	130,000	121,275	220,000	170,014	220,000	220,000	-
Other Provincial	Category 3	10	100,000	29,768	40,000	41,641	40,000	40,000	-
Federal	Category 1,2,3	various	155,000	309,678	208,000	77,234	208,000	208,000	-
<b>Total Government Grants</b>			<b>2,406,188</b>	<b>3,137,395</b>	<b>3,185,188</b>	<b>1,177,638</b>	<b>3,185,188</b>	<b>3,185,188</b>	<b>-</b>
<b><u>Self Generated</u></b>									
User Fees and Sales									
<i>Resource Planning</i>	Category 1	4	994,000	911,842	924,000	339,003	924,000	924,000	-
<i>Burford Operations &amp; Planting Services</i>	Category 3	9	680,000	787,732	705,000	254,881	705,000	705,000	-
<i>Conservation Lands Income</i>	Category 3	14	71,000	21,826	-	-	-	-	-
<i>Conservation Lands Income</i>	Category 1	5	15,000	197,946	15,000	-	15,000	15,000	-
<i>Conservation Areas User Fees</i>	Category 3	14	10,700,000	12,459,228	11,400,000	124,152	11,400,000	11,400,000	-
<i>Environmental Education</i>	Category 3	11	600,000	609,969	600,000	235,590	600,000	600,000	-
Property Rentals	Category 3	12	3,038,000	3,122,120	3,150,000	1,119,427	3,150,000	3,150,000	-
Hydro Generation	Category 3	13	580,000	612,640	475,000	-	475,000	475,000	-
Land Sales	Category 1	5	-	1,745,835	-	-	-	-	-
Grand River Conservation Foundation	Category 1,2,3	various	662,000	1,568,930	197,000	-	197,000	197,000	-
Donations	Category 1,2,3	various	-	26,070	15,000	35,901	15,000	15,000	-
Investment Income	General Operating	7	2,200,000	2,597,296	2,300,000	63,613	2,300,000	2,300,000	-
Miscellaneous Income	various	various	-	108,586	71,000	450	71,000	71,000	-
<b>Total Self-Generated Revenue</b>			<b>19,540,000</b>	<b>24,770,020</b>	<b>19,852,000</b>	<b>2,173,017</b>	<b>19,852,000</b>	<b>19,852,000</b>	<b>-</b>
<b>TOTAL REVENUE</b>			<b>36,178,188</b>	<b>41,927,877</b>	<b>37,740,188</b>	<b>4,175,742</b>	<b>37,740,188</b>	<b>37,740,188</b>	<b>-</b>

**GRAND RIVER CONSERVATION AUTHORITY**  
**STATEMENT OF OPERATIONS**  
for the period Ending February 28, 2025

Category			Budget 2024	Actual 2024	Budget 2025	Actual 2025	Previous Forecast	Current Forecast	Forecast Change
<b>EXPENSES</b>									
<b>OPERATING</b>									
Watershed Management	Category 1	1	1,146,100	908,054	864,100	170,201	864,100	864,100	-
Flood Forecasting and Warning	Category 1	2	911,000	1,030,941	1,116,000	117,667	1,116,000	1,116,000	-
Water Control Structures	Category 1	3	2,128,700	2,308,745	2,490,700	199,651	2,490,700	2,490,700	-
Resource Planning	Category 1	4	2,679,600	2,580,544	2,747,600	337,322	2,747,600	2,747,600	-
Conservation Lands Management	Category 1	5	2,871,900	2,567,190	3,020,900	257,379	3,020,900	3,020,900	-
Source Protection Program	Category 1	6	834,000	820,925	780,000	75,878	780,000	780,000	-
General Operating Expenses	General Operating	7	4,267,714	3,749,114	4,314,465	573,563	4,314,465	4,314,465	-
Watershed Services	Category 2	8	1,068,000	1,010,976	1,102,000	132,459	1,102,000	1,102,000	-
Burford Operations & Planting Services	Category 3	9	992,900	1,007,151	977,400	67,924	977,400	977,400	-
Conservation Services	Category 3	10	82,200	11,800	86,200	1,179	86,200	86,200	-
Environmental Education	Category 3	11	912,000	933,061	953,000	105,148	953,000	953,000	-
Property Rentals	Category 3	12	1,109,200	1,074,696	1,109,700	54,121	1,109,700	1,109,700	-
Hydro Production	Category 3	13	95,500	139,970	95,500	10,891	95,500	95,500	-
Conservation Areas	Category 3	14	9,782,000	10,163,820	10,540,000	449,873	10,540,000	10,540,000	-
Administrative Support	Category 3	15	1,217,400	1,079,629	1,293,900	78,434	1,293,900	1,293,900	-
<b>Total Operating Expenses</b>			<b>30,098,214</b>	<b>29,386,616</b>	<b>31,491,465</b>	<b>2,631,690</b>	<b>31,491,465</b>	<b>31,491,465</b>	<b>-</b>
<b>MAJOR MAINTENANCE &amp; EQUIPMENT</b>									
Watershed Management	Category 1	1	110,000	7,475	110,000	-	110,000	110,000	-
Flood Forecasting and Warning	Category 1	2	190,000	88,056	190,000	2,100	190,000	190,000	-
Water Control Structures	Category 1	3	1,500,000	3,104,861	3,000,000	823,850	3,000,000	3,000,000	-
Conservation Areas	Category 3	14	2,000,000	2,193,994	2,000,000	-	2,000,000	2,000,000	-
Information Systems	General Operating	16	459,000	435,756	429,000	375,051	429,000	429,000	-
Motor Pool	General Operating	16	415,000	434,770	324,000	142,300	324,000	324,000	-
<b>Total Major Maintenance &amp; Equipment Expenses</b>			<b>4,674,000</b>	<b>6,264,912</b>	<b>6,053,000</b>	<b>1,343,301</b>	<b>6,053,000</b>	<b>6,053,000</b>	<b>-</b>
<b>SPECIAL PROJECTS</b>									
Flood Forecasting and Warning	Category 1	2	250,000	17,445	250,000	6,612	250,000	250,000	-
Conservation Lands Management	Category 1	5	100,000	57,050	100,000	922	100,000	100,000	-
Watershed Services	Category 2	8	1,165,000	1,001,230	1,324,000	195,776	1,324,000	1,324,000	-
Conservation Services	Category 3	10	115,000	132,620	95,000	5,250	95,000	95,000	-
Environmental Education	Category 3	11	500,000	1,669,934	650,000	306	650,000	650,000	-
<b>Total Special Project Expenses</b>			<b>2,130,000</b>	<b>2,878,279</b>	<b>2,419,000</b>	<b>208,866</b>	<b>2,419,000</b>	<b>2,419,000</b>	<b>-</b>
<b>TOTAL EXPENSES</b>			<b>36,902,214</b>	<b>38,529,807</b>	<b>39,963,465</b>	<b>4,183,857</b>	<b>39,963,465</b>	<b>39,963,465</b>	<b>-</b>
<b>Gross Surplus/(Deficit)</b>			<b>(724,026)</b>	<b>3,398,070</b>	<b>(2,223,277)</b>	<b>(8,115)</b>	<b>(2,223,277)</b>	<b>(2,223,277)</b>	<b>-</b>
<b>Prior Year Surplus Carryforward</b>			<b>537,526</b>	<b>537,526</b>	<b>498,777</b>	<b>498,777</b>	<b>498,777</b>	<b>498,777</b>	<b>-</b>
<b>Net Funding FROM/(TO) Reserves</b>			<b>186,500</b>	<b>(3,436,819)</b>	<b>1,724,500</b>	<b>517,351</b>	<b>1,724,500</b>	<b>1,724,500</b>	<b>-</b>
<b>NET SURPLUS</b>			<b>-</b>	<b>498,777</b>	<b>-</b>	<b>1,008,013</b>	<b>-</b>	<b>-</b>	<b>-</b>

**GRAND RIVER CONSERVATION AUTHORITY**  
**P&S #1 - Watershed Management**  
for the period Ending February 28, 2025

	<b>Budget 2024</b>	<b>Actual 2024</b>	<b>Budget 2025</b>	<b>Actual 2025</b>	<b>Previous Forecast</b>	<b>Current Forecast</b>	<b>Forecast Change</b>
<b>How much does it cost, and who pays for it?</b>							
<b><u>Expenditures and Funding to Reserves</u></b>							
Compensation and Benefits	884,000	769,079	714,000	163,626	714,000	714,000	-
Administration Expenses	197,000	111,305	111,000	1,487	111,000	111,000	-
Other Operating Expenses	65,100	27,670	39,100	5,088	39,100	39,100	-
<b>Total OPERATING Expenditures</b>	<b>1,146,100</b>	<b>908,054</b>	<b>864,100</b>	<b>170,201</b>	<b>864,100</b>	<b>864,100</b>	-
Instrumentation	60,000	7,475	60,000	-	60,000	60,000	-
Water Quality Monitoring Equipment	50,000	-	50,000	-	50,000	50,000	-
<b>Total CAPITAL Expenditures</b>	<b>110,000</b>	<b>7,475</b>	<b>110,000</b>	<b>-</b>	<b>110,000</b>	<b>110,000</b>	-
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>1,256,100</b>	<b>915,529</b>	<b>974,100</b>	<b>170,201</b>	<b>974,100</b>	<b>974,100</b>	-
<b><u>Funding</u></b>							
<b>Municipal</b>							
Municipal Apportionment (levy)	1,143,600	1,137,600	861,600	-	861,600	861,600	-
<b>Government Grants</b>							
Other Provincial	37,500	-	37,500	49,024	37,500	37,500	-
<b>Funding From Reserves</b>							
Gauges	75,000	-	75,000	-	75,000	75,000	-
<b>TOTAL FUNDING</b>	<b>1,256,100</b>	<b>1,137,600</b>	<b>974,100</b>	<b>49,024</b>	<b>974,100</b>	<b>974,100</b>	-
<b>Net Surplus/(Deficit)</b>	<b>-</b>	<b>222,071</b>	<b>-</b>	<b>(121,177)</b>	<b>-</b>	<b>-</b>	-

GRAND RIVER CONSERVATION AUTHORITY  
**P&S #2 - Flood Forecasting and Warning**  
for the period Ending February 28, 2025

	Budget 2024	Actual 2024	Budget 2025	Actual 2025	Previous Forecast	Current Forecast	Forecast Change
<b>How much does it cost, and who pays for it?</b>							
<b><u>Expenditures and Funding to Reserves</u></b>							
Compensation and Benefits	567,000	657,894	737,000	97,422	737,000	737,000	-
Administration Expenses	236,000	246,397	256,000	9,450	256,000	256,000	-
Other Operating Expenses	108,000	126,650	123,000	10,795	123,000	123,000	-
<b>Total OPERATING Expenditures</b>	<b>911,000</b>	<b>1,030,941</b>	<b>1,116,000</b>	<b>117,667</b>	<b>1,116,000</b>	<b>1,116,000</b>	-
Hardware	88,000	76,648	88,000	2,077	88,000	88,000	-
Stream Gauges	102,000	11,408	102,000	23	102,000	102,000	-
<b>Total CAPITAL Expenditures</b>	<b>190,000</b>	<b>88,056</b>	<b>190,000</b>	<b>2,100</b>	<b>190,000</b>	<b>190,000</b>	-
Floodplain Mapping Projects	250,000	17,445	250,000	6,612	250,000	250,000	-
<b>Total SPECIAL PROJECT Expenditures</b>	<b>250,000</b>	<b>17,445</b>	<b>250,000</b>	<b>6,612</b>	<b>250,000</b>	<b>250,000</b>	-
<b>Total FUNDING to RESERVES</b>	-	<b>75,000</b>	-	-	-	-	-
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>1,351,000</b>	<b>1,211,442</b>	<b>1,556,000</b>	<b>126,379</b>	<b>1,556,000</b>	<b>1,556,000</b>	-
<b><u>Funding</u></b>							
<b>Municipal</b>							
Municipal Apportionment (levy)	911,662	911,662	1,116,662	-	1,116,662	1,116,662	-
<b>Government Grants</b>							
MNR Transfer Payments	164,338	164,338	164,338	-	164,338	164,338	-
Other Provincial	-	-	-	-	-	-	-
<b>Funding From Reserves</b>							
Floodplain Mapping Projects & Gauges	275,000	17,445	275,000	-	275,000	275,000	-
Water Management Operating	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>1,351,000</b>	<b>1,093,445</b>	<b>1,556,000</b>	<b>-</b>	<b>1,556,000</b>	<b>1,556,000</b>	-
<b>Net Surplus/(Deficit)</b>	<b>-</b>	<b>(117,997)</b>	<b>-</b>	<b>(126,379)</b>	<b>-</b>	<b>-</b>	-

GRAND RIVER CONSERVATION AUTHORITY  
**P&S #3 - Water Control Structures**  
for the period Ending February 28, 2025

	Budget 2024	Actual 2024	Budget 2025	Actual 2025	Previous Forecast	Current Forecast	Forecast Change
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**How much does it cost, and who pays for it?**

**Expenditures and Funding to Reserves**

Compensation and Benefits	1,441,000	1,480,248	1,770,000	167,380	1,770,000	1,770,000	-
Administration Expenses	29,200	52,664	49,200	22,168	49,200	49,200	-
Insurance	143,000	144,749	151,000	-	151,000	151,000	-
Property Taxes	170,700	172,192	175,700	-	175,700	175,700	-
Other Operating Expenses	344,800	458,892	344,800	10,103	344,800	344,800	-
<b>Total OPERATING Expenditures</b>	<b>2,128,700</b>	<b>2,308,745</b>	<b>2,490,700</b>	<b>199,651</b>	<b>2,490,700</b>	<b>2,490,700</b>	-
<b>Total CAPITAL Expenditures</b>	<b>1,500,000</b>	<b>3,104,861</b>	<b>3,000,000</b>	<b>823,850</b>	<b>3,000,000</b>	<b>3,000,000</b>	-
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>3,628,700</b>	<b>5,413,606</b>	<b>5,490,700</b>	<b>1,023,501</b>	<b>5,490,700</b>	<b>5,490,700</b>	-

**Funding**

**Municipal**

Municipal Apportionment (levy)	2,593,350	2,599,349	2,785,350	-	2,785,350	2,785,350	-
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**Government Grants**

MNR Transfer Payments	285,350	285,350	285,350	-	285,350	285,350	-
Provincial	700,000	1,396,600	1,450,000	745,683	1,450,000	1,450,000	-
Federal	-	11,236	-	-	-	-	-

**Funding From Reserves**

Water Control Structures/Water Mgmt Operating Reserve/Land(AMP)	50,000	-	970,000	-	970,000	970,000	-
Land Sale Proceeds Reserve-AMP	-	190,140	-	-	-	-	-
Land Sale Proceeds Reserve-WECl	-	798,221	-	-	-	-	-

<b>TOTAL REVENUE AND FUNDING FROM RESERVES</b>	<b>3,628,700</b>	<b>5,280,896</b>	<b>5,490,700</b>	<b>745,683</b>	<b>5,490,700</b>	<b>5,490,700</b>	-
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<b>Net Surplus/(Deficit)</b>	-	<b>(132,710)</b>	-	<b>(277,818)</b>	-	-	-
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GRAND RIVER CONSERVATION AUTHORITY  
**P&S #4 - Resource Planning**  
for the period Ending February 28, 2025

	Budget 2024	Actual 2024	Budget 2025	Actual 2025	Previous Forecast	Current Forecast	Forecast Change
<b>How much does it cost, and who pays for it?</b>							
<b><u>Expenditures and Funding to Reserves</u></b>							
Compensation and Benefits	2,403,000	2,062,348	2,435,000	292,657	2,435,000	2,435,000	-
Administration Expenses	221,900	251,364	257,900	20,475	257,900	257,900	-
Other Operating Expenses	54,700	266,832	54,700	24,190	54,700	54,700	-
<b>Total OPERATING Expenditures</b>	<b>2,679,600</b>	<b>2,580,544</b>	<b>2,747,600</b>	<b>337,322</b>	<b>2,747,600</b>	<b>2,747,600</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>2,679,600</b>	<b>2,580,544</b>	<b>2,747,600</b>	<b>337,322</b>	<b>2,747,600</b>	<b>2,747,600</b>	<b>-</b>
<b><u>Funding</u></b>							
<b>Municipal</b>							
Municipal Apportionment (levy)	1,685,600	1,685,600	1,823,600	-	1,823,600	1,823,600	-
<b>Self Generated</b>							
Solicitor Enquiry Fees	80,000	52,620	70,000	8,670	70,000	70,000	-
Permit Fees	470,000	407,848	410,000	126,430	410,000	410,000	-
Plan Review Fees	444,000	451,374	444,000	203,903	444,000	444,000	-
<b>Funding from Reserves</b>							
Water Management Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>2,679,600</b>	<b>2,597,442</b>	<b>2,747,600</b>	<b>339,003</b>	<b>2,747,600</b>	<b>2,747,600</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>-</b>	<b>16,898</b>	<b>-</b>	<b>1,681</b>	<b>-</b>	<b>-</b>	<b>-</b>

GRAND RIVER CONSERVATION AUTHORITY

**P&S #5 - Conservation Lands Management**

for the period Ending February 28, 2025

	Budget 2024	Actual 2024	Budget 2025	Actual 2025	Previous Forecast	Current Forecast	Forecast Change
<b>How much does it cost, and who pays for it?</b>							
<b>Expenditures and Funding to Reserves</b>							
Compensation and Benefits	1,813,000	1,609,002	1,921,000	232,362	1,921,000	1,921,000	-
Administration Expenses	165,100	141,179	168,100	4,821	168,100	168,100	-
Insurance	60,000	61,025	65,000	-	65,000	65,000	-
Property Taxes	305,200	317,722	314,200	942	314,200	314,200	-
Other Operating Expenses	528,600	438,262	552,600	19,254	552,600	552,600	-
<b>Total OPERATING Expenditures</b>	<b>2,871,900</b>	<b>2,567,190</b>	<b>3,020,900</b>	<b>257,379</b>	<b>3,020,900</b>	<b>3,020,900</b>	-
<b>Total CAPITAL Expenditures</b>							
Land Purchases/Land Sale Expenses	-	10,681	-	922	-	-	-
Ecological Restoration	100,000	46,369	100,000	-	100,000	100,000	-
<b>Total SPECIAL PROJECT Expenditures</b>	<b>100,000</b>	<b>57,050</b>	<b>100,000</b>	<b>922</b>	<b>100,000</b>	<b>100,000</b>	-
Forestry/Master Plans/Transition	-	198,000	-	-	-	-	-
Land Sale Proceeds	-	1,745,835	-	-	-	-	-
<b>Total FUNDING to RESERVES</b>	<b>-</b>	<b>1,943,835</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	-
<b>TOTAL EXPENDITURES AND FUNDING TO R</b>	<b>2,971,900</b>	<b>4,568,075</b>	<b>3,120,900</b>	<b>258,301</b>	<b>3,120,900</b>	<b>3,120,900</b>	-
<b>Funding</b>							
<b>Municipal</b>							
Municipal Apportionment (levy)	2,629,900	2,629,900	2,778,900	-	2,778,900	2,778,900	-
Municipal Other	-	9,841	-	-	-	-	-
<b>Government Grants</b>							
Provincial	-	9,461	-	18,164	-	-	-
Federal	-	3,146	-	-	-	-	-
<b>Self Generated</b>							
Timber Sales	15,000	197,946	15,000	-	15,000	15,000	-
Land Sale Proceeds	-	1,745,835	-	-	-	-	-
Donations - Foundation	127,000	53,617	127,000	-	127,000	127,000	-
Donations - Other	-	11,070	-	-	-	-	-
<b>Funding From Reserves</b>							
Land (Demolitions)	100,000	10,681	100,000	-	100,000	100,000	-
Transition Reserve (Staffing)	100,000	-	100,000	-	100,000	100,000	-
<b>TOTAL REVENUE</b>	<b>2,971,900</b>	<b>4,671,497</b>	<b>3,120,900</b>	<b>18,164</b>	<b>3,120,900</b>	<b>3,120,900</b>	-
<b>Net Surplus/(Deficit)</b>	<b>-</b>	<b>103,422</b>	<b>-</b>	<b>(240,137)</b>	<b>-</b>	<b>-</b>	-





GRAND RIVER CONSERVATION AUTHORITY  
**P&S #7 General Operating Expense**  
for the period Ending February 28, 2025

	Budget 2024	YTD Actual	Budget 2025	Actual 2025	Previous Forecast	Current Forecast	Forecast Change
<b>How much does it cost, and who pays for it?</b>							
<b><u>Expenditures and Funding to Reserves</u></b>							
Compensation and Benefits	2,441,000	2,296,603	2,490,000	409,036	2,490,000	2,490,000	-
Administration Expenses	460,000	399,840	478,000	47,549	478,000	478,000	-
Insurance	334,500	289,431	298,000	-	298,000	298,000	-
Other Operating Expenses	1,102,214	825,593	1,118,465	116,978	1,118,465	1,118,465	-
LESS: Recovery of Corporate Services Expenses	(70,000)	(62,353)	(70,000)	-	(70,000)	(70,000)	-
<b>Total OPERATING Expenditures</b>	<b>4,267,714</b>	<b>3,749,114</b>	<b>4,314,465</b>	<b>573,563</b>	<b>4,314,465</b>	<b>4,314,465</b>	-
Interest Income	2,050,000	2,217,982	2,050,000	-	2,050,000	2,050,000	-
Stabilization Reserve-Category 1/General Operating	-	230,566	-	-	-	-	-
Personnel/Transition/building	-	177,141	-	-	-	-	-
<b>Total FUNDING to RESERVES</b>	<b>2,050,000</b>	<b>2,625,689</b>	<b>2,050,000</b>	<b>-</b>	<b>2,050,000</b>	<b>2,050,000</b>	-
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>6,317,714</b>	<b>6,374,803</b>	<b>6,364,465</b>	<b>573,563</b>	<b>6,364,465</b>	<b>6,364,465</b>	-
<b><u>Funding</u></b>							
<b>Municipal</b>							
Municipal Apportionment (levy)	3,310,888	3,310,888	3,338,888	-	3,338,888	3,338,888	-
<b>Self Generated</b>							
Investment Income	2,200,000	2,597,296	2,300,000	63,613	2,300,000	2,300,000	-
Miscellaneous	-	61,482	-	24	-	-	-
<b>Funding From Reserves</b>							
Personnel	65,000	-	65,000	-	65,000	65,000	-
<b>TOTAL REVENUE</b>	<b>5,575,888</b>	<b>5,969,666</b>	<b>5,703,888</b>	<b>63,637</b>	<b>5,703,888</b>	<b>5,703,888</b>	-
<b>Net Surplus/(Deficit)</b>	<b>(741,826)</b>	<b>(405,137)</b>	<b>(660,577)</b>	<b>(509,926)</b>	<b>(660,577)</b>	<b>(660,577)</b>	-

GRAND RIVER CONSERVATION AUTHORITY  
**P&S #8 - Watershed Services - CAT 2**  
for the period Ending February 28, 2025

	Budget 2024	Actual 2024	Budget 2025	Actual 2025	Previous Forecast	Current Forecast	Forecast Change
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**How much does it cost, and who pays for it?**

**Expenditures and Funding to Reserves**

Compensation and Benefits	850,000	784,578	850,000	129,463	850,000	850,000	-
Administration Expenses	118,000	112,618	118,000	935	118,000	118,000	-
Other Operating Expenses	100,000	113,780	134,000	2,061	134,000	134,000	-
<b>Total OPERATING Expenditures</b>	<b>1,068,000</b>	<b>1,010,976</b>	<b>1,102,000</b>	<b>132,459</b>	<b>1,102,000</b>	<b>1,102,000</b>	-
<b>Total CAPITAL Expenditures</b>							
RWQP Grants	800,000	638,543	800,000	111,479	800,000	800,000	-
Waste Water Optimization Project	130,000	121,275	130,000	-	130,000	130,000	-
Species at Risk	70,000	91,001	70,000	33,027	70,000	70,000	-
Water Management Plan (WQ)	-	-	90,000	12,771	90,000	90,000	-
Nature Smart Climate Solutions	85,000	84,834	138,000	17,359	138,000	138,000	-
Upper Blair Subwatershed Study	80,000	57,077	96,000	1	96,000	96,000	-
Municipal Drain Studies	-	8,500	-	21,139	-	-	-
<b>Total SPECIAL PROJECT Expenditures</b>	<b>1,165,000</b>	<b>1,001,230</b>	<b>1,324,000</b>	<b>195,776</b>	<b>1,324,000</b>	<b>1,324,000</b>	-
Watershed Restoration	-	-	-	-	-	-	-
Stabilization Category 2	-	36,769	-	-	-	-	-
<b>Total FUNDING to RESERVES</b>	<b>-</b>	<b>36,769</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>2,233,000</b>	<b>2,048,975</b>	<b>2,426,000</b>	<b>328,235</b>	<b>2,426,000</b>	<b>2,426,000</b>	<b>-</b>
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**Funding**

**Municipal**

Memorandums of Understanding Apportionment	1,017,000	1,017,000	1,052,000	-	1,052,000	1,052,000	-
Municipal Other	930,000	709,884	946,000	808,055	946,000	946,000	-

**Government Grants**

Other Provincial	130,000	121,275	220,000	170,014	220,000	220,000	-
Federal	85,000	200,816	208,000	77,234	208,000	208,000	-

**Self Generated**

Donations - Foundation	-	-	-	-	-	-	-
Donations - Other	-	-	-	35,901	-	-	-
Miscellaneous	-	-	-	-	-	-	-

**Funding From Reserves**

Cambridge Desiltation Pond	1,000	-	-	-	-	-	-
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<b>TOTAL REVENUE</b>	<b>2,163,000</b>	<b>2,048,975</b>	<b>2,426,000</b>	<b>1,091,204</b>	<b>2,426,000</b>	<b>2,426,000</b>	<b>-</b>
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<b>Net Surplus/(Deficit)</b>	<b>(70,000)</b>	<b>-</b>	<b>-</b>	<b>762,969</b>	<b>-</b>	<b>-</b>	<b>-</b>
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GRAND RIVER CONSERVATION AUTHORITY  
**P&S #9 Burford Tree Nursery & Planting Services**  
for the period Ending February 28, 2025

	Budget 2024	Actual 2024	Budget 2025	Actual 2025	Previous Forecast	Current Forecast	Forecast Change
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How much does it cost, and who pays for it?

**Expenditures and Funding to Reserves**

Compensation and Benefits	287,000	295,301	306,000	20,452	306,000	306,000	-
Administration Expenses	30,900	14,662	15,400	998	15,400	15,400	-
Other Operating Expenses	675,000	697,188	656,000	46,474	656,000	656,000	-
<b>Total OPERATING Expenditures</b>	<b>992,900</b>	<b>1,007,151</b>	<b>977,400</b>	<b>67,924</b>	<b>977,400</b>	<b>977,400</b>	-

**Funding**

**Government Grants**

Federal	-	1,484	-	-	-	-	-
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**Self Generated**

Burford Nursery	450,000	530,876	475,000	132,497	475,000	475,000	-
Landowner Contributions (Tree Planting)	230,000	256,856	230,000	122,384	230,000	230,000	-
Donations - Foundation	-	3,250	-	-	-	-	-

<b>Net Surplus/(Deficit)</b>	<b>(312,900)</b>	<b>(214,685)</b>	<b>(272,400)</b>	<b>186,957</b>	<b>(272,400)</b>	<b>(272,400)</b>	
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GRAND RIVER CONSERVATION AUTHORITY  
**P&S #10 - Conservation Services**  
for the period Ending February 28, 2025

	Budget 2024	Actual 2024	Budget 2025	Actual 2025	Previous Forecast	Current Forecast	Forecast Change
<b>How much does it cost, and who pays for it?</b>							
<b><u>Expenditures and Funding to Reserves</u></b>							
Compensation and Benefits	27,000	7,807	28,000	1,179	28,000	28,000	-
Administration Expenses	33,200	3,236	36,200	-	36,200	36,200	-
Other Operating Expenses	22,000	757	22,000	-	22,000	22,000	-
<b>Total OPERATING Expenditures</b>	<b>82,200</b>	<b>11,800</b>	<b>86,200</b>	<b>1,179</b>	<b>86,200</b>	<b>86,200</b>	-
<b>Total CAPITAL Expenditures</b>							
Brant/Brantford Water Festival	45,000	38,573	45,000	4,828	45,000	45,000	-
Haldimand Children's Water Festival	-	143	-	21	-	-	-
Waterloo Wellington Children's Water Festival	-	3,163	-	-	-	-	-
Water Management Plan	-	-	10,000	-	10,000	10,000	-
Mill Creek Rangers Program	35,000	39,282	40,000	141	40,000	40,000	-
Profit Mapping	35,000	29,101	-	-	-	-	-
Heritage River Event	-	21,690	-	-	-	-	-
Great Lakes Agricultural Stewardship Initiative	-	668	-	260	-	-	-
<b>Total SPECIAL PROJECT Expenditures</b>	<b>115,000</b>	<b>132,620</b>	<b>95,000</b>	<b>5,250</b>	<b>95,000</b>	<b>95,000</b>	-
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>197,200</b>	<b>144,420</b>	<b>181,200</b>	<b>6,429</b>	<b>181,200</b>	<b>181,200</b>	
<b><u>Funding</u></b>							
<b>Municipal</b>							
Municipal-Other	10,000	8,326	-	16,500	-	-	-
<b>Government Grants</b>							
Other Provincial	100,000	29,768	40,000	41,641	40,000	40,000	-
Federal	70,000	9,928	-	-	-	-	-
<b>Self Generated</b>							
Donations - Foundation	35,000	66,435	70,000	-	70,000	70,000	-
Donations - Other	-	15,000	15,000	-	15,000	15,000	-
<b>Funding from Reserves</b>							
Transition Reserve/Cambridge Desiltation/Transition	-	3,920	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>215,000</b>	<b>133,377</b>	<b>125,000</b>	<b>58,141</b>	<b>125,000</b>	<b>125,000</b>	
<b>Net Surplus/(Deficit)</b>	<b>17,800</b>	<b>(11,043)</b>	<b>(56,200)</b>	<b>51,712</b>	<b>(56,200)</b>	<b>(56,200)</b>	

GRAND RIVER CONSERVATION AUTHORITY  
**P&S #11 - Outdoor Environmental Education**  
for the period Ending February 28, 2025

	Budget 2024	Actual 2024	Budget 2025	Actual 2025	Previous Forecast	Current Forecast	Forecast Change
<b>How much does it cost, and who pays for it?</b>							
<b><u>Expenditures and Funding to Reserves</u></b>							
Compensation & Benefits	642,000	624,179	672,000	79,444	672,000	672,000	-
Administration Expenses	57,000	61,113	68,000	2,771	68,000	68,000	-
Other Operating Expenses	213,000	247,769	213,000	22,933	213,000	213,000	-
<b>Total OPERATING Expenditures</b>	<b>912,000</b>	<b>933,061</b>	<b>953,000</b>	<b>105,148</b>	<b>953,000</b>	<b>953,000</b>	<b>-</b>
Guelph Lake Nature Centre	500,000	1,669,934	650,000	306	650,000	650,000	-
<b>Total SPECIAL PROJECT Expenditures</b>	<b>500,000</b>	<b>1,669,934</b>	<b>650,000</b>	<b>306</b>	<b>650,000</b>	<b>650,000</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>1,412,000</b>	<b>2,602,995</b>	<b>1,603,000</b>	<b>105,454</b>	<b>1,603,000</b>	<b>1,603,000</b>	<b>-</b>
<b><u>Funding</u></b>							
<b>Municipal</b>							
Municipal-Other	-	412	-	532	-	-	-
<b>Self Generated</b>							
Donations - Foundation	500,000	1,429,408	-	-	-	-	-
Donations - Other	-	-	-	-	-	-	-
Nature Centre Revenue - Schools	600,000	608,283	600,000	235,590	600,000	600,000	-
Nature Centre Revenue - Community	-	1,686	-	-	-	-	-
Nature Centre Revenue - Day Camp	-	-	-	-	-	-	-
<b>Funding from Reserves</b>							
Transition Reserve	312,000	301,999	353,000	-	353,000	353,000	-
Nature Centre Reserve	-	-	-	-	-	-	-
General Capital Reserve/Land Sales Proceeds	-	261,207	650,000	-	650,000	650,000	-
<b>TOTAL REVENUE</b>	<b>1,412,000</b>	<b>2,602,995</b>	<b>1,603,000</b>	<b>236,122</b>	<b>1,603,000</b>	<b>1,603,000</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>130,668</b>	<b>-</b>	<b>-</b>	<b>-</b>

GRAND RIVER CONSERVATION AUTHORITY

**P&S #12 - Property Rentals**

for the period Ending February 28, 2025

	<b>Budget 2024</b>	<b>Actual 2024</b>	<b>Budget 2025</b>	<b>Actual 2025</b>	<b>Previous Forecast</b>	<b>Current Forecast</b>	<b>Forecast Change</b>
<b>How much does it cost, and who pays for it?</b>							
<u>Expenditures and Funding to Reserves</u>							
Compensation and Benefits	470,000	365,223	473,000	46,614	473,000	473,000	-
Administration Expenses	37,500	52,909	35,000	3,873	35,000	35,000	-
Property Taxes	-	-	-	-	-	-	-
Other Operating Expenses	601,700	656,564	601,700	3,634	601,700	601,700	-
<b>Total OPERATING Expenditures</b>	<b>1,109,200</b>	<b>1,074,696</b>	<b>1,109,700</b>	<b>54,121</b>	<b>1,109,700</b>	<b>1,109,700</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>1,109,200</b>	<b>1,074,696</b>	<b>1,109,700</b>	<b>54,121</b>	<b>1,109,700</b>	<b>1,109,700</b>	<b>-</b>
<u>Funding</u>							
<b>Self Generated</b>							
Belwood	1,066,000	1,063,904	1,087,000	495,357	1,087,000	1,087,000	-
Conestogo	1,276,000	1,280,457	1,302,000	538,866	1,302,000	1,302,000	-
Agricultural	250,000	267,175	270,000	17,467	270,000	270,000	-
Residential	110,000	115,535	115,000	67,737	115,000	115,000	-
Miscellaneous	336,000	395,049	376,000	-	376,000	376,000	-
<b>Funding FROM Reserves</b>							
Cottage Lot Program	-	16,000	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>3,038,000</b>	<b>3,138,120</b>	<b>3,150,000</b>	<b>1,119,427</b>	<b>3,150,000</b>	<b>3,150,000</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>1,928,800</b>	<b>2,063,424</b>	<b>2,040,300</b>	<b>1,065,306</b>	<b>2,040,300</b>	<b>2,040,300</b>	<b>-</b>

GRAND RIVER CONSERVATION AUTHORITY  
**P&S #13 - Hydro Production**  
for the period Ending February 28, 2025

	<b>Budget 2024</b>	<b>Actual 2024</b>	<b>Budget 2025</b>	<b>Actual 2025</b>	<b>Previous Forecast</b>	<b>Current Forecast</b>	<b>Forecast Change</b>
<b>How much does it cost, and who pays for it?</b>							
<u>Expenditures and Funding to Reserves</u>							
Compensation and Benefits	70,000	69,123	70,000	9,852	70,000	70,000	-
Other Operating Expenses	25,500	70,847	25,500	1,039	25,500	25,500	-
<b>Total OPERATING Expenditures</b>	<b>95,500</b>	<b>139,970</b>	<b>95,500</b>	<b>10,891</b>	<b>95,500</b>	<b>95,500</b>	-
General Capital/Land Sale Proceeds	116,500	105,000	66,500	-	66,500	66,500	-
<b>Total FUNDING to RESERVES</b>	<b>116,500</b>	<b>105,000</b>	<b>66,500</b>	<b>-</b>	<b>66,500</b>	<b>66,500</b>	-
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>212,000</b>	<b>244,970</b>	<b>162,000</b>	<b>10,891</b>	<b>162,000</b>	<b>162,000</b>	-
<u>Revenue</u>							
<b>Self Generated</b>							
Hydro Production-Belwood	265,000	318,225	315,000	-	315,000	315,000	-
Hydro Production-Conestogo	260,000	254,408	105,000	-	105,000	105,000	-
Hydro Production-Guelph	40,000	32,180	40,000	-	40,000	40,000	-
Hydro Production-Elora	15,000	7,827	15,000	-	15,000	15,000	-
<b>TOTAL REVENUE</b>	<b>580,000</b>	<b>612,640</b>	<b>475,000</b>	<b>-</b>	<b>475,000</b>	<b>475,000</b>	-
<b>Net Surplus/(Deficit)</b>	<b>368,000</b>	<b>367,670</b>	<b>313,000</b>	<b>(10,891)</b>	<b>313,000</b>	<b>313,000</b>	-

GRAND RIVER CONSERVATION AUTHORITY  
**P&S #14 - Conservation Areas**  
for the period Ending February 28, 2025

	Budget 2024	Actual 2024	Budget 2025	Actual 2025	Previous Forecast	Current Forecast	Forecast Change
<b>How much does it cost, and who pays for it?</b>							
<b>Expenditures and Funding to Reserves</b>							
Compensation and Benefits	5,774,000	5,741,875	6,117,000	336,851	6,117,000	6,117,000	-
Administration Expenses	220,000	229,988	253,000	8,420	253,000	253,000	-
Property Tax	65,000	64,964	65,000	-	65,000	65,000	-
Other Operating Expenses	3,723,000	4,126,993	4,105,000	104,602	4,105,000	4,105,000	-
<b>Total OPERATING Expenditures</b>	<b>9,782,000</b>	<b>10,163,820</b>	<b>10,540,000</b>	<b>449,873</b>	<b>10,540,000</b>	<b>10,540,000</b>	<b>-</b>
<b>Total CAPITAL Expenditures</b>	<b>2,000,000</b>	<b>2,193,994</b>	<b>2,000,000</b>	<b>-</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>-</b>
Conservation Area Reserve	-	838,000	-	-	-	-	-
<b>Total FUNDING to RESERVES</b>	<b>-</b>	<b>838,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>11,782,000</b>	<b>13,195,814</b>	<b>12,540,000</b>	<b>449,873</b>	<b>12,540,000</b>	<b>12,540,000</b>	<b>-</b>
<b>Funding</b>							
<b>Government Grants</b>							
Federal	-	83,068	-	-	-	-	-
<b>Self Generated</b>							
Brant	1,175,000	1,451,206	1,300,000	8,677	1,300,000	1,300,000	-
Byng Island	1,100,000	1,159,760	1,050,000	5,482	1,050,000	1,050,000	-
Belwood Lake	375,000	408,290	375,000	2,577	375,000	375,000	-
Conestogo Lake	600,000	637,636	600,000	3,576	600,000	600,000	-
Elora Gorge	2,300,000	2,549,436	2,400,000	15,813	2,400,000	2,400,000	-
Elora Quarry	450,000	402,111	350,000	-	350,000	350,000	-
Guelph Lake	1,400,000	1,755,109	1,650,000	20,394	1,650,000	1,650,000	-
Laurel Creek	650,000	780,535	700,000	10,896	700,000	700,000	-
Pinehurst Lake	900,000	1,075,238	975,000	11,720	975,000	975,000	-
Rockwood	1,300,000	1,646,290	1,475,000	24,920	1,475,000	1,475,000	-
Shade's Mills	450,000	593,617	525,000	20,097	525,000	525,000	-
<b>Total Fee Revenue</b>	<b>10,700,000</b>	<b>12,459,228</b>	<b>11,400,000</b>	<b>124,152</b>	<b>11,400,000</b>	<b>11,400,000</b>	<b>-</b>
Donations-Foundation	-	16,220	-	-	-	-	-
Donations - Other	-	-	-	-	-	-	-
Other Areas Income	71,000	21,826	-	-	-	-	-
Miscellaneous Income	-	42,682	71,000	426	71,000	71,000	-
<b>Funding From Reserves</b>							
Gravel	1,000	-	-	-	-	-	-
Conservation Areas - Capital Projects	500,000	-	500,000	-	500,000	500,000	-
<b>TOTAL REVENUE</b>	<b>11,272,000</b>	<b>12,623,024</b>	<b>11,971,000</b>	<b>124,578</b>	<b>11,971,000</b>	<b>11,971,000</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>(510,000)</b>	<b>(572,790)</b>	<b>(569,000)</b>	<b>(325,295)</b>	<b>(569,000)</b>	<b>(569,000)</b>	<b>-</b>



GRAND RIVER CONSERVATION AUTHORITY  
**P&S #15 - Administrative Support - CATEGORY 3**  
for the period Ending February 28, 2025

	Budget 2024	Actual 2024	Budget 2025	Actual 2025	Previous Forecast	Current Forecast	Forecast Change
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How much does it cost, and who pays for it?

**Expenditures and Funding to Reserves**

Compensation and Benefits	668,000	584,400	706,000	77,194	706,000	706,000	-
Administration Expenses	100,900	117,122	139,400	78	139,400	139,400	-
Insurance	208,500	207,894	208,500	1,162	208,500	208,500	-
Other Operating Expenses	240,000	170,213	240,000	-	240,000	240,000	-
LESS: Recovery of Corporate Services Expenses							
<b>Total OPERATING Expenditures</b>	<b>1,217,400</b>	<b>1,079,629</b>	<b>1,293,900</b>	<b>78,434</b>	<b>1,293,900</b>	<b>1,293,900</b>	<b>-</b>
Stabilization Category 3	-	282,665	-	-	-	-	-
<b>Total FUNDING to RESERVES</b>	<b>-</b>	<b>282,665</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Funding**

**Self Generated**

Miscellaneous	-	4,422	-	-	-	-	-
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<b>Net Surplus/(Deficit)</b>	<b>(1,217,400)</b>	<b>(1,357,872)</b>	<b>(1,293,900)</b>	<b>(78,434)</b>	<b>(1,293,900)</b>	<b>(1,293,900)</b>	
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