

**GRAND RIVER CONSERVATION AUTHORITY**  
**STATEMENT OF OPERATIONS**  
**FOR THE PERIOD ENDING August 31, 2023**

<b>SCHEDULE</b>		<b>Actual 2022</b>	<b>Budget 2023</b>	<b>Actual YTD</b>	<b>Previous Forecast</b>	<b>Current Forecast</b>	<b>Forecast Change</b>
<b><u>REVENUE</u></b>							
<b><u>Municipal</u></b>							
General Municipal Levy (Operating)	various	11,580,000	12,018,000	8,011,999	12,018,000	12,018,000	-
General Municipal Levy (Capital)	various	950,000	950,000	633,333	950,000	950,000	-
Special Municipal Levy	various	99,593	130,000	305	130,000	130,000	-
Other	various	536,972	800,000	1,216,823	800,000	840,000	40,000
		<b>13,166,565</b>	<b>13,898,000</b>	<b>9,862,460</b>	<b>13,898,000</b>	<b>13,938,000</b>	<b>40,000</b>
<b><u>Government Grants</u></b>							
NDMNRF Transfer Payments	various	449,688	449,688	449,688	449,688	449,688	-
Source Protection Program-Provincial	various	569,995	640,000	330,810	602,000	602,000	-
Other Provincial	various	688,888	982,500	926,006	982,500	982,500	-
Federal	various	431,024	190,000	283,116	190,000	200,000	10,000
		<b>2,139,595</b>	<b>2,262,188</b>	<b>1,989,620</b>	<b>2,224,188</b>	<b>2,234,188</b>	<b>10,000</b>
<b><u>Self Generated</u></b>							
User Fees and Sales							
<i>Enquiries and Permits</i>	4	591,330	590,000	400,197	550,000	550,000	-
<i>Plan Input and Review</i>	4	598,852	554,000	337,695	494,000	494,000	-
<i>Consulting</i>	4	-	-	3,726	-	-	-
<i>Nursery and Woodlot Management</i>	5	636,389	415,000	547,783	650,000	650,000	-
<i>Conservation Lands Income</i>	10	65,050	71,000	15,054	71,000	71,000	-
<i>Conservation Areas User Fees</i>	13	11,232,460	10,000,000	10,216,717	10,600,000	11,000,000	400,000
<i>Nature Centres and Camps</i>	8	519,747	500,000	354,366	609,000	609,000	-
<i>Merchandising and Sales</i>	8	872	-	-	-	-	-
Property Rentals	11	2,910,172	3,006,000	2,312,726	3,006,000	3,006,000	-
Hydro Generation	12	589,334	580,000	456,454	580,000	580,000	-
Land Sales	10	15,196,404	-	-	-	-	-
Grand River Conservation Foundation	various	435,141	552,000	72,266	602,000	602,000	-
Donations	various	23,473	135,000	56,935	135,000	135,000	-
Landowner Contributions	5	163,602	180,000	187,851	180,000	200,000	20,000
Investment Income	14	866,001	1,350,000	832,294	1,350,000	1,350,000	-
Miscellaneous Income	various	27,822	35,000	11,110	35,000	35,000	-
<b>Total Self-Generated Revenue</b>		<b>33,856,649</b>	<b>17,968,000</b>	<b>15,805,174</b>	<b>18,862,000</b>	<b>19,282,000</b>	<b>420,000</b>
<b>TOTAL REVENUE</b>		<b>49,162,809</b>	<b>34,128,188</b>	<b>27,657,254</b>	<b>34,984,188</b>	<b>35,454,188</b>	<b>470,000</b>

**GRAND RIVER CONSERVATION AUTHORITY**  
**STATEMENT OF OPERATIONS**  
**FOR THE PERIOD ENDING August 31, 2023**

		<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Previous</b>	<b>Current</b>	<b>Forecast</b>
	<b>SCHEDULE</b>	<b>2022</b>	<b>2023</b>	<b>YTD</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Change</b>
<b>EXPENSES</b>							
<b>OPERATING</b>							
Water Resources Planning & Environment	1	1,979,753	2,373,900	1,478,737	2,187,900	2,187,900	-
Flood Forecasting and Warning	2	774,798	923,000	684,616	787,000	787,000	-
Water Control Structures	3	1,667,314	1,944,200	1,195,768	1,944,200	1,944,200	-
Resource Planning	4	2,229,262	2,574,200	1,442,750	2,574,200	2,574,200	-
Forestry & Conservation Land Property Taxes	5	1,327,936	1,402,500	1,152,525	1,482,500	1,502,500	20,000
Conservation Services	6	449,256	605,700	336,400	570,700	570,700	-
Communications & Foundation	7	406,064	597,500	293,046	495,500	495,500	-
Environmental Education	8	817,034	810,100	786,033	1,048,100	1,048,100	-
Corporate Services	9	4,048,436	3,890,790	2,538,817	3,857,790	3,857,790	-
Conservation Lands	10	2,100,710	2,613,600	1,769,016	2,527,600	2,527,600	-
Property Rentals	11	1,257,435	1,665,200	753,378	1,603,200	1,603,200	-
Hydro Production	12	250,261	95,500	49,130	95,500	95,500	-
Conservation Areas	13	8,144,188	8,500,000	6,529,114	8,700,000	8,700,000	-
Miscellaneous	14	19,233	-	37,908	-	-	-
Information Systems	16	1,171,003	1,557,000	857,269	1,367,000	1,367,000	-
Motor Pool	16	1,001,110	939,000	624,066	950,000	950,000	-
Less: Internal Charges (IS & MP)	16	(2,172,113)	(2,496,000)	(1,481,335)	(2,317,000)	(2,317,000)	-
<b>Total OPERATING Expenses</b>		<b>25,471,680</b>	<b>27,996,190</b>	<b>19,047,238</b>	<b>27,874,190</b>	<b>27,894,190</b>	<b>20,000</b>
<b>CAPITAL</b>							
Water Resources Planning & Environment	1	56,922	110,000	24,766	110,000	110,000	-
Flood Forecasting and Warning	2	188,310	190,000	119,066	190,000	190,000	-
Water Control Structures	3	1,347,653	1,500,000	356,442	1,500,000	1,500,000	-
Conservation Areas	13	934,152	2,000,000	1,664,914	2,000,000	2,000,000	-
Information Systems	16	154,773	170,000	62,873	170,000	170,000	-
Motor Pool	16	615,925	850,000	569,322	850,000	850,000	-
Less: Internal Charges (IS & MP)	16	(390,588)	(241,000)	(1,195,609)	(420,000)	(420,000)	-
<b>Total Capital Expenses</b>		<b>2,907,147</b>	<b>4,579,000</b>	<b>1,601,774</b>	<b>4,400,000</b>	<b>4,400,000</b>	<b>-</b>
<b>SPECIAL</b>							
Water Resources Planning & Environment	1	127,969	210,000	116,264	210,000	260,000	50,000
Flood Forecasting and Warning	2	341,735	90,000	61,599	90,000	90,000	-
Forestry	5	52,653	100,000	45,026	100,000	100,000	-
Conservation Services	6	757,372	1,090,000	668,368	1,090,000	1,090,000	-
Environmental Education	8	26,600	500,000	2,103	500,000	500,000	-
Conservation Land Purchases/Land Sale Expe	10	17,660	-	3,637	-	-	-
Conservation Lands	10	229,921	-	76	-	-	-
Miscellaneous	14	27,323	35,000	24,747	35,000	35,000	-
Source Protection Program	15	569,995	640,000	330,810	602,000	602,000	-
<b>Total SPECIAL PROJECTS Expenses</b>		<b>2,151,228</b>	<b>2,665,000</b>	<b>1,252,630</b>	<b>2,627,000</b>	<b>2,677,000</b>	<b>50,000</b>
<b>Total Expenses</b>		<b>30,530,055</b>	<b>35,240,190</b>	<b>21,901,642</b>	<b>34,901,190</b>	<b>34,971,190</b>	<b>70,000</b>
<b>Gross Surplus</b>		<b>18,632,754</b>	<b>(1,112,002)</b>	<b>5,755,612</b>	<b>82,998</b>	<b>482,998</b>	<b>400,000</b>
<b>Prior Year Surplus Carryforward</b>		<b>567,177</b>	<b>562,502</b>	<b>-</b>	<b>562,502</b>	<b>562,502</b>	<b>-</b>
<b>Total Funding FROM Reserves (Funding)</b>		<b>3,377,001</b>	<b>4,653,000</b>	<b>-</b>	<b>4,083,000</b>	<b>3,983,000</b>	<b>(100,000)</b>
<b>Total Funding TO Reserves</b>		<b>(22,014,431)</b>	<b>(4,103,500)</b>	<b>-</b>	<b>(4,293,500)</b>	<b>(4,593,500)</b>	<b>(300,000)</b>
<b>NET SURPLUS</b>		<b>562,502</b>	<b>-</b>	<b>5,755,612</b>	<b>435,000</b>	<b>435,000</b>	<b>-</b>

**GRAND RIVER CONSERVATION AUTHORITY**  
**Schedule 1 - Water Resources - Planning and Environment**  
**FOR THE PERIOD ENDING August 31, 2023**

**How much does it cost, and who pays for it?**

**Expenditures and Funding to Reserves**

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation and Benefits	1,455,879	1,706,500	956,177	1,566,500	1,566,500	-
Administration Expenses	251,304	268,300	260,905	268,300	268,300	-
Insurance	166,978	234,000	188,062	188,000	188,000	-
Other Operating Expenses	105,592	165,100	73,593	165,100	165,100	-
<b>Total OPERATING Expenditures</b>	<b>1,979,753</b>	<b>2,373,900</b>	<b>1,478,737</b>	<b>2,187,900</b>	<b>2,187,900</b>	<b>-</b>
Instrumentation	52,343	60,000	23,642	60,000	60,000	-
Water Quality Monitoring Equipment	4,579	50,000	1,124	50,000	50,000	-
<b>Total CAPITAL Expenditures</b>	<b>56,922</b>	<b>110,000</b>	<b>24,766</b>	<b>110,000</b>	<b>110,000</b>	<b>-</b>
Waste Water Optimization Program	59,858	130,000	77,724	130,000	130,000	-
Grand River Water Management Plan	-	-	146	-	-	-
Randall and Breslau Drains Report	-	-	-	-	40,000	40,000
Drain Studies-DFO	-	-	-	-	10,000	10,000
Upper Blair Drainage	68,111	80,000	38,394	80,000	80,000	-
<b>Total SPECIAL PROJECT Expenditures</b>	<b>127,969</b>	<b>210,000</b>	<b>116,264</b>	<b>210,000</b>	<b>260,000</b>	<b>50,000</b>
Transition Reserve	110,000	-	-	-	-	-
<b>Total FUNDING to RESERVES</b>	<b>110,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>2,274,644</b>	<b>2,693,900</b>	<b>1,619,767</b>	<b>2,507,900</b>	<b>2,557,900</b>	<b>50,000</b>

**Funding**

**Municipal**

General Municipal Levy (Operating)	2,179,900	2,286,400	1,524,267	2,286,400	2,286,400	-
General Municipal Levy (Captial)	35,000	35,000	23,333	35,000	35,000	-
Special Levy	99,593	130,000	305	130,000	130,000	-
Municipal Other	-	-	-	-	40,000	40,000

**Government Grants**

Other Provincial	64,548	167,500	451,757	167,500	167,500	-
Federal	-	-	-	-	10,000	10,000

**Funding From Reserves**

Gauges	-	75,000	-	75,000	75,000	-
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<b>TOTAL FUNDING</b>	<b>2,379,041</b>	<b>2,693,900</b>	<b>1,999,662</b>	<b>2,693,900</b>	<b>2,743,900</b>	<b>50,000</b>
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<b>Net Surplus/(Deficit)</b>	<b>104,397</b>	<b>-</b>	<b>379,895</b>	<b>186,000</b>	<b>186,000</b>	<b>-</b>
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GRAND RIVER CONSERVATION AUTHORITY  
Schedule 2 - Flood Forecasting and Warning  
FOR THE PERIOD ENDING August 31, 2023

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation and Benefits	439,764	579,000	368,316	443,000	443,000	-
Administration Expenses	235,412	236,000	219,432	236,000	236,000	-
Other Operating Expenses	99,622	108,000	96,868	108,000	108,000	-
<b>Total OPERATING Expenditures</b>	<b>774,798</b>	<b>923,000</b>	<b>684,616</b>	<b>787,000</b>	<b>787,000</b>	<b>-</b>
Hardware	166,241	88,000	97,855	88,000	88,000	-
Stream Gauges	22,069	102,000	21,211	102,000	102,000	-
<b>Total CAPITAL Expenditures</b>	<b>188,310</b>	<b>190,000</b>	<b>119,066</b>	<b>190,000</b>	<b>190,000</b>	<b>-</b>
Floodplain Mapping Projects	341,735	90,000	61,599	90,000	90,000	-
<b>Total SPECIAL PROJECT Expenditures</b>	<b>341,735</b>	<b>90,000</b>	<b>61,599</b>	<b>90,000</b>	<b>90,000</b>	<b>-</b>
<b>Total FUNDING to RESERVES</b>	<b>45,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>1,349,843</b>	<b>1,203,000</b>	<b>865,281</b>	<b>1,067,000</b>	<b>1,067,000</b>	<b>-</b>

Funding

**Municipal**

General Municipal Levy (Operating)	678,662	698,662	465,775	698,662	698,662	-
General Municipal Levy (Capital)	165,000	165,000	110,000	165,000	165,000	-

**Government Grants**

MNRF Transfer Payments	164,338	164,338	164,338	164,338	164,338	-
Other Provincial	-	-	-	-	-	-
Federal	170,868	45,000	25,684	45,000	45,000	-

**Funding From Reserves**

Floodplain Mapping Projects & Gauges	170,867	70,000	-	70,000	70,000	-
Water Management Operating	-	60,000	-	60,000	60,000	-

<b>TOTAL REVENUE</b>	<b>1,349,735</b>	<b>1,203,000</b>	<b>765,797</b>	<b>1,203,000</b>	<b>1,203,000</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>(108)</b>	<b>-</b>	<b>(99,484)</b>	<b>136,000</b>	<b>136,000</b>	<b>-</b>

GRAND RIVER CONSERVATION AUTHORITY  
Schedule 3 - Water Control Structures  
FOR THE PERIOD ENDING August 31, 2023

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation and Benefits	1,181,410	1,399,500	839,427	1,399,500	1,399,500	-
Administration Expenses	20,257	29,200	23,353	29,200	29,200	-
Property Taxes	160,648	170,700	35,521	170,700	170,700	-
Other Operating Expenses	304,999	344,800	297,467	344,800	344,800	-
<b>Total OPERATING Expenditures</b>	<b>1,667,314</b>	<b>1,944,200</b>	<b>1,195,768</b>	<b>1,944,200</b>	<b>1,944,200</b>	<b>-</b>
<b>Total CAPITAL Expenditures</b>	<b>1,347,653</b>	<b>1,500,000</b>	<b>356,442</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>-</b>
<b>Total FUNDING to RESERVES</b>	<b>187,000</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>3,201,967</b>	<b>3,444,200</b>	<b>1,552,210</b>	<b>3,444,200</b>	<b>3,444,200</b>	<b>-</b>

Funding

**Municipal**

General Municipal Levy (Operating)	1,537,350	1,588,850	1,059,233	1,588,850	1,588,850	-
General Municipal Levy (Capital)	750,000	750,000	500,000	750,000	750,000	-

**Government Grants**

MNRF Transfer Payment	285,350	285,350	285,350	285,350	285,350	-
Provincial	585,229	700,000	367,353	700,000	700,000	-
Federal	44,509	-	-	-	-	-

**Funding From Reserves**

Water Control Structures	-	120,000	-	120,000	120,000	-
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<b>TOTAL REVENUE AND FUNDING FROM RESERVES</b>	<b>3,202,438</b>	<b>3,444,200</b>	<b>2,211,936</b>	<b>3,444,200</b>	<b>3,444,200</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>471</b>	<b>-</b>	<b>659,726</b>	<b>-</b>	<b>-</b>	<b>-</b>

**GRAND RIVER CONSERVATION AUTHORITY**  
**Schedule 4 - Resource Planning**  
**FOR THE PERIOD ENDING August 31, 2023**

**How much does it cost, and who pays for it?**

**Expenditures and Funding to Reserves**

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation and Benefits	1,987,108	2,297,000	1,196,730	2,197,000	2,197,000	-
Administration Expenses	223,619	222,500	216,530	222,500	222,500	-
Other Operating Expenses	18,535	54,700	29,490	154,700	154,700	-
<b>Total OPERATING Expenditures</b>	<b>2,229,262</b>	<b>2,574,200</b>	<b>1,442,750</b>	<b>2,574,200</b>	<b>2,574,200</b>	<b>-</b>
Personnel Reserve	-	-	-	-	-	-
Planning Enforcement/Transition	155,000	-	-	-	-	-
<b>Total FUNDING to RESERVES</b>	<b>155,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>2,384,262</b>	<b>2,574,200</b>	<b>1,442,750</b>	<b>2,574,200</b>	<b>2,574,200</b>	<b>-</b>
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**Funding**

**Municipal**

General Municipal Levy (Operating)	1,307,200	1,385,200	923,467	1,385,200	1,385,200	-
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**Government Grants**

Other Provincial	-	-	3,134	-	-	-
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**Self Generated**

Solicitor Enquiry Fees	81,155	90,000	50,227	80,000	80,000	-
Permit Fees	510,175	500,000	349,970	470,000	470,000	-
Plan Review Fees	598,852	554,000	337,695	494,000	494,000	-
Consulting	-	-	3,726	-	-	-

**Funding from Reserves**

Water Management Operating	-	45,000	-	45,000	45,000	-
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<b>TOTAL REVENUE</b>	<b>2,497,382</b>	<b>2,574,200</b>	<b>1,668,219</b>	<b>2,474,200</b>	<b>2,474,200</b>	<b>-</b>
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<b>Net Surplus/(Deficit)</b>	<b>113,120</b>	<b>-</b>	<b>225,469</b>	<b>(100,000)</b>	<b>(100,000)</b>	<b>-</b>
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**GRAND RIVER CONSERVATION AUTHORITY**  
**Schedule 5 - Forestry & Conservation Lands Property Taxes**  
**FOR THE PERIOD ENDING August 31, 2023**

How much does it cost, and who pays for it?

**Expenditures and Funding to Reserves**

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation and Benefits	492,827	553,000	357,810	553,000	553,000	-
Administration Expenses	48,990	54,300	49,525	54,300	54,300	-
Property Taxes	185,993	183,200	96,670	183,200	183,200	-
Other Operating Expenses	600,126	612,000	648,520	692,000	712,000	20,000
<b>Total OPERATING Expenditures</b>	<b>1,327,936</b>	<b>1,402,500</b>	<b>1,152,525</b>	<b>1,482,500</b>	<b>1,502,500</b>	<b>20,000</b>
Ecological Restoration	52,653	100,000	45,026	100,000	100,000	-
<b>Total SPECIAL PROJECT Expenditures</b>	<b>52,653</b>	<b>100,000</b>	<b>45,026</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>
<b>Total FUNDING to RESERVES</b>	<b>70,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>1,450,589</b>	<b>1,502,500</b>	<b>1,197,551</b>	<b>1,582,500</b>	<b>1,602,500</b>	<b>20,000</b>

**Funding**

**Municipal**

General Municipal Levy (Operating)	773,500	795,500	530,333	795,500	795,500	-
Municipal Other	1,903	-	-	-	-	-

**Government Grants**

Provincial	906	-	-	-	-	-
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**Self Generated**

Nursery	499,790	400,000	377,376	480,000	480,000	-
Landowner Contributions (Tree Planting)	163,602	180,000	187,851	180,000	200,000	20,000
Donations - Foundation	44,025	27,000	-	27,000	27,000	-
Donations - Other	23,473	100,000	10,556	100,000	100,000	-

**Funding From Reserves**

Forestry	-	-	-	-	-	-
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<b>TOTAL REVENUE</b>	<b>1,507,199</b>	<b>1,502,500</b>	<b>1,106,116</b>	<b>1,582,500</b>	<b>1,602,500</b>	<b>20,000</b>
<b>Net Surplus/(Deficit)</b>	<b>56,610</b>	<b>-</b>	<b>(91,435)</b>	<b>-</b>	<b>-</b>	<b>-</b>

**GRAND RIVER CONSERVATION AUTHORITY**  
**Schedule 6 - Conservation Services**  
**FOR THE PERIOD ENDING August 31, 2023**

**How much does it cost, and who pays for it?**

**Expenditures and Funding to Reserves**

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation and Benefits	420,643	497,500	279,293	462,500	462,500	-
Administration Expenses	27,828	86,200	52,844	86,200	86,200	-
Other Operating Expenses	785	22,000	4,263	22,000	22,000	-
<b>Total OPERATING Expenditures</b>	<b>449,256</b>	<b>605,700</b>	<b>336,400</b>	<b>570,700</b>	<b>570,700</b>	<b>-</b>
RWQP Grants	532,595	800,000	431,712	800,000	800,000	-
Brant/Brantford Childrens Water Festival	-	35,000	33,897	35,000	35,000	-
Haldimand Childrens Water Festival	-	25,000	19,733	25,000	25,000	-
Species at Risk	69,695	70,000	48,923	70,000	70,000	-
Precision Agriculture-OMAFRA	27,057	-	-	-	-	-
Profit Mapping-OMAFRA	3,925	85,000	66,649	85,000	85,000	-
Great Lakes Protection Initiative	114,731	-	-	-	-	-
Great Lakes Agricultural Stewardship Initiative	928	-	1,395	-	-	-
Nature Smart Climate Solutions	8,441	75,000	66,059	75,000	75,000	-
<b>Total SPECIAL PROJECT Expenditures</b>	<b>757,372</b>	<b>1,090,000</b>	<b>668,368</b>	<b>1,090,000</b>	<b>1,090,000</b>	<b>-</b>
Watershed Restoration	87,000	-	-	35,000	35,000	-
Transition	-	-	-	-	-	-
<b>Total FUNDING to RESERVES</b>	<b>87,000</b>	<b>-</b>	<b>-</b>	<b>35,000</b>	<b>35,000</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>1,293,628</b>	<b>1,695,700</b>	<b>1,004,768</b>	<b>1,695,700</b>	<b>1,695,700</b>	<b>-</b>

**Funding**

**Municipal**

General Municipal Levy (Operating)	555,200	574,700	383,133	574,700	574,700	-
Municipal Other	532,594	800,000	1,216,823	800,000	800,000	-

**Government Grants**

Other Provincial	31,910	115,000	91,389	115,000	115,000	-
Federal	192,868	145,000	253,129	145,000	145,000	-

**Self Generated**

Donations - Foundation	-	25,000	28,618	25,000	25,000	-
Donations - Other	-	35,000	46,379	35,000	35,000	-

**Funding From Reserves**

Cambridge Desiltation Pond	663	1,000	-	1,000	1,000	-
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<b>TOTAL REVENUE</b>	<b>1,313,235</b>	<b>1,695,700</b>	<b>2,019,471</b>	<b>1,695,700</b>	<b>1,695,700</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>19,607</b>	<b>-</b>	<b>1,014,703</b>	<b>-</b>	<b>-</b>	<b>-</b>



GRAND RIVER CONSERVATION AUTHORITY  
Schedule 7 - Communications  
FOR THE PERIOD ENDING August 31, 2023

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation and Benefits	360,523	512,000	228,688	400,000	400,000	-
Administration Expenses	45,541	62,000	49,867	62,000	62,000	-
Other Operating Expenses	-	23,500	14,491	33,500	33,500	-
<b>Total OPERATING Expenditures</b>	<b>406,064</b>	<b>597,500</b>	<b>293,046</b>	<b>495,500</b>	<b>495,500</b>	<b>-</b>
Transition	110,000	-	-	-	-	-
<b>Total FUNDING to RESERVES</b>	<b>110,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>516,064</b>	<b>597,500</b>	<b>293,046</b>	<b>495,500</b>	<b>495,500</b>	<b>-</b>

Funding

**Municipal**

General Municipal Levy (Operating)	577,500	597,500	398,333	597,500	597,500	-
<b>TOTAL REVENUE</b>	<b>577,500</b>	<b>597,500</b>	<b>398,333</b>	<b>597,500</b>	<b>597,500</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>61,436</b>	<b>-</b>	<b>105,287</b>	<b>102,000</b>	<b>102,000</b>	<b>-</b>

**GRAND RIVER CONSERVATION AUTHORITY**  
**Schedule 8 - Environmental Education**  
**FOR THE PERIOD ENDING August 31, 2023**

**How much does it cost, and who pays for it?**

**Expenditures and Funding to Reserves**

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation & Benefits	545,422	574,500	462,899	674,500	674,500	-
Administration Expenses	42,654	57,000	49,032	57,000	57,000	-
Insurance	19,095	21,000	21,078	21,000	21,000	-
Property Taxes	10,629	14,000	8,140	14,000	14,000	-
Other Operating Expenses	199,234	143,600	244,884	281,600	281,600	-
<b>Total OPERATING Expenditures</b>	<b>817,034</b>	<b>810,100</b>	<b>786,033</b>	<b>1,048,100</b>	<b>1,048,100</b>	<b>-</b>
Guelph Lake Nature Centre	26,600	500,000	2,103	500,000	500,000	-
<b>Total SPECIAL PROJECT Expenditures</b>	<b>26,600</b>	<b>500,000</b>	<b>2,103</b>	<b>500,000</b>	<b>500,000</b>	<b>-</b>
Guelph Lake Nature Centre	35,000	-	-	-	-	-
<b>Total FUNDING to RESERVES</b>	<b>35,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>878,634</b>	<b>1,310,100</b>	<b>788,136</b>	<b>1,548,100</b>	<b>1,548,100</b>	<b>-</b>

**Funding**

**Municipal**

General Municipal Levy (Operating)	284,600	310,100	206,733	310,100	310,100	-
Municipal - Other	225	-	-	-	-	-

**Self Generated**

Donations - Foundation	73,559	500,000	22,487	550,000	550,000	-
Nature Centre Revenue - Schools	518,256	500,000	345,494	600,000	600,000	-
Nature Centre Revenue - Community	1,491	-	8,872	9,000	9,000	-
Merchandise Revenue	872	-	-	-	-	-
			-			

**Funding from Reserves**

Nature Centres Reserve	-	-	-	9,000	9,000	-
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<b>TOTAL REVENUE</b>	<b>879,003</b>	<b>1,310,100</b>	<b>583,586</b>	<b>1,478,100</b>	<b>1,478,100</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>369</b>	<b>-</b>	<b>(204,550)</b>	<b>(70,000)</b>	<b>(70,000)</b>	<b>-</b>

**GRAND RIVER CONSERVATION AUTHORITY**  
**Schedule 9 - Corporate Services**  
**FOR THE PERIOD ENDING August 31, 2023**

How much does it cost, and who pays for it?

**Expenditures and Funding to Reserves**

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation and Benefits	2,095,636	2,133,000	1,468,284	2,133,000	2,133,000	-
Administration Expenses	299,600	424,000	271,482	424,000	424,000	-
Insurance	115,301	157,000	124,418	124,000	124,000	-
Other Operating Expenses	1,594,682	1,246,790	696,604	1,246,790	1,246,790	-
LESS: Recovery of Corporate Services Expenses	(56,783)	(70,000)	(21,971)	(70,000)	(70,000)	-
<b>Total OPERATING Expenditures</b>	<b>4,048,436</b>	<b>3,890,790</b>	<b>2,538,817</b>	<b>3,857,790</b>	<b>3,857,790</b>	<b>-</b>

<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>4,048,436</b>	<b>3,890,790</b>	<b>2,538,817</b>	<b>3,857,790</b>	<b>3,857,790</b>	<b>-</b>
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**Funding**

**Municipal**

General Municipal Levy (Operating)	3,686,088	3,781,089	2,520,725	3,781,089	3,781,089	-
General Municipal Levy (Capital)						
Municipal - Other	450	-	-	-	-	-

**Self Generated**

Donations - Foundation	-	-	1,511	-	-	-
Miscellaneous	975	-	-	-	-	-

**Funding From Reserves**

Personnel	245,000	65,000	-	65,000	65,000	-
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<b>TOTAL REVENUE</b>	<b>3,932,513</b>	<b>3,846,089</b>	<b>2,522,236</b>	<b>3,846,089</b>	<b>3,846,089</b>	<b>-</b>
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<b>Net Surplus/(Deficit)</b>	<b>(115,923)</b>	<b>(44,701)</b>	<b>(16,581)</b>	<b>(11,701)</b>	<b>(11,701)</b>	<b>-</b>
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**GRAND RIVER CONSERVATION AUTHORITY**  
**Schedule 10 - Conservation Lands**  
**FOR THE PERIOD ENDING August 31, 2023**

**How much does it cost, and who pays for it?**

**Expenditures and Funding to Reserves**

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation and Benefits	1,228,809	1,540,000	928,196	1,480,000	1,480,000	-
Administration Expenses	131,634	152,600	123,728	152,600	152,600	-
Insurance	259,313	315,000	289,845	289,000	289,000	-
Other Operating Expenses	480,954	606,000	427,247	606,000	606,000	-
<b>Total OPERATING Expenditures</b>	<b>2,100,710</b>	<b>2,613,600</b>	<b>1,769,016</b>	<b>2,527,600</b>	<b>2,527,600</b>	<b>-</b>
Land Purchases/Land Sale Expenses	17,660	-	3,637	-	-	-
Trails - Capital Maintenance	229,921	-	76	-	-	-
<b>Total SPECIAL PROJECT Expenditures</b>	<b>247,581</b>	<b>-</b>	<b>3,713</b>	<b>-</b>	<b>-</b>	<b>-</b>
Forestry/Master Plans/Transition	227,000	-	-	155,000	155,000	-
Land Sale Proceeds	15,196,404	-	-	-	-	-
<b>Total FUNDING to RESERVES</b>	<b>15,423,404</b>	<b>-</b>	<b>-</b>	<b>155,000</b>	<b>155,000</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>17,771,695</b>	<b>2,613,600</b>	<b>1,772,729</b>	<b>2,682,600</b>	<b>2,682,600</b>	<b>-</b>

**Funding**

**Government Grants**

Federal	-	-	4,303	-	-	-
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**Self Generated**

Luther Miscellaneous Income	39,941	46,000	6,612	46,000	46,000	-
Other Areas Income	25,109	25,000	8,442	25,000	25,000	-
Timber Sales	136,599	15,000	170,407	170,000	170,000	-
Land Sale Proceeds	15,196,404	-	-	-	-	-
Donations - Foundation	252,052	-	7,918	-	-	-
Miscellaneous Other	-	-	6,772	-	-	-

**Funding From Reserves**

Land	17,660	-	-	-	-	-
Transition	-	100,000	-	100,000	100,000	-
Gravel	-	1,000	-	1,000	1,000	-
<b>TOTAL REVENUE</b>	<b>15,667,765</b>	<b>187,000</b>	<b>204,454</b>	<b>342,000</b>	<b>342,000</b>	<b>-</b>

<b>Net Surplus/(Deficit)</b>	<b>(2,103,930)</b>	<b>(2,426,600)</b>	<b>(1,568,275)</b>	<b>(2,340,600)</b>	<b>(2,340,600)</b>	<b>-</b>
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GRAND RIVER CONSERVATION AUTHORITY  
Schedule 11 - Property Rentals  
FOR THE PERIOD ENDING August 31, 2023

How much does it cost, and who pays for it?

**Expenditures and Funding to Reserves**

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation and Benefits	648,325	731,000	346,396	679,000	679,000	-
Administration Expenses	70,867	74,500	73,774	74,500	74,500	-
Insurance	31,638	45,000	34,930	35,000	35,000	-
Property Taxes	114,396	113,000	21,079	113,000	113,000	-
Other Operating Expenses	392,209	701,700	277,199	701,700	701,700	-
<b>Total OPERATING Expenditures</b>	<b>1,257,435</b>	<b>1,665,200</b>	<b>753,378</b>	<b>1,603,200</b>	<b>1,603,200</b>	<b>-</b>
Cottage Lot Program-Belwood	90,000	-	-	-	-	-
Cottage Lot Program-Conestogo	84,000	-	-	-	-	-
Demolitions/R&M Savings	15,000	-	-	-	-	-
<b>Total FUNDING to RESERVES</b>	<b>189,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>1,446,435</b>	<b>1,665,200</b>	<b>753,378</b>	<b>1,603,200</b>	<b>1,603,200</b>	<b>-</b>

**Funding**

**Municipal**

Municipal - Other	225	-	-	-	-	-
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**Self Generated**

Belwood	1,012,251	1,040,000	883,682	1,040,000	1,040,000	-
Conestogo	1,216,899	1,245,000	1,033,355	1,245,000	1,245,000	-
Agricultural	211,781	250,000	113,510	250,000	250,000	-
Residential	111,545	110,000	70,946	110,000	110,000	-
Miscellaneous	357,696	361,000	211,233	361,000	361,000	-

**Funding FROM Reserves**

Wells/Septic/Demolitions (Land Sale Proceeds)	-	100,000	-	100,000	100,000	-
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<b>TOTAL REVENUE</b>	<b>2,910,397</b>	<b>3,106,000</b>	<b>2,312,726</b>	<b>3,106,000</b>	<b>3,106,000</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>1,463,962</b>	<b>1,440,800</b>	<b>1,559,348</b>	<b>1,502,800</b>	<b>1,502,800</b>	<b>-</b>

GRAND RIVER CONSERVATION AUTHORITY  
Schedule 12 - Hydro Production  
FOR THE PERIOD ENDING August 31, 2023

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation and Benefits	64,119	70,000	43,144	70,000	70,000	-
Other Operating Expenses	186,142	25,500	5,986	25,500	25,500	-
<b>Total OPERATING Expenditures</b>	<b>250,261</b>	<b>95,500</b>	<b>49,130</b>	<b>95,500</b>	<b>95,500</b>	<b>-</b>
General Capital/Land Sale Proceeds	20,000	116,500	-	116,500	116,500	-
<b>Total FUNDING to RESERVES</b>	<b>20,000</b>	<b>116,500</b>	<b>-</b>	<b>116,500</b>	<b>116,500</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>270,261</b>	<b>212,000</b>	<b>49,130</b>	<b>212,000</b>	<b>212,000</b>	<b>-</b>

Revenue

**Self Generated**

Hydro Production-Belwood	308,967	265,000	238,703	265,000	265,000	-
Hydro Production-Conestogo	243,994	260,000	193,432	260,000	260,000	-
Hydro Production-Guelph	21,991	40,000	14,121	40,000	40,000	-
Hydro Production-Elora	14,382	15,000	10,198	15,000	15,000	-

**Funding from Reserves**

General Capital/Land Sale Proceeds	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>589,334</b>	<b>580,000</b>	<b>456,454</b>	<b>580,000</b>	<b>580,000</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>319,073</b>	<b>368,000</b>	<b>407,324</b>	<b>368,000</b>	<b>368,000</b>	<b>-</b>

**GRAND RIVER CONSERVATION AUTHORITY**  
**Schedule 13 - Conservation Areas**  
**FOR THE PERIOD ENDING August 31, 2023**

**How much does it cost, and who pays for it?**

**Expenditures and Funding to Reserves**

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation and Benefits	4,548,675	4,675,000	3,690,736	4,675,000	4,675,000	-
Administration Expenses	203,238	210,000	194,244	210,000	210,000	-
Property Tax	53,928	65,000	23,008	65,000	65,000	-
Other Operating Expenses	3,338,347	3,550,000	2,621,126	3,750,000	3,750,000	-
<b>Total OPERATING Expenditures</b>	<b>8,144,188</b>	<b>8,500,000</b>	<b>6,529,114</b>	<b>8,700,000</b>	<b>8,700,000</b>	<b>-</b>
<b>Total CAPITAL Expenditures</b>	<b>934,152</b>	<b>2,000,000</b>	<b>1,664,914</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>-</b>
Conservation Area Reserve	2,225,000	-	-	-	300,000	300,000
<b>Total FUNDING to RESERVES</b>	<b>2,225,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>300,000</b>	<b>300,000</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>11,303,340</b>	<b>10,500,000</b>	<b>8,194,028</b>	<b>10,700,000</b>	<b>11,000,000</b>	<b>300,000</b>

**Funding**

**Municipal**

Municipal - Other	1,575	-	-	-	-	-
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**Government Grants**

Provincial	6,295	-	-	-	-	-
Federal	22,779	-	-	-	-	-

**Self Generated**

Brant	1,298,167	1,100,000	1,186,160	1,200,000	1,240,000	40,000
Byng Island	1,089,216	1,000,000	1,122,557	1,080,000	1,150,000	70,000
Belwood Lake	414,213	400,000	352,196	400,000	400,000	-
Conestogo Lake	593,983	550,000	575,074	590,000	590,000	-
Elora Gorge	2,109,841	2,000,000	1,909,130	2,090,000	2,170,000	80,000
Elora Quarry	470,106	450,000	427,709	450,000	450,000	-
Guelph Lake	1,514,151	1,300,000	1,395,516	1,390,000	1,500,000	110,000
Laurel Creek	779,960	650,000	649,796	690,000	690,000	-
Pinehurst Lake	996,047	850,000	915,165	910,000	920,000	10,000
Rockwood	1,463,392	1,250,000	1,214,285	1,320,000	1,410,000	90,000
Shade's Mills	503,384	450,000	469,129	480,000	480,000	-
<b>Total Fee Revenue</b>	<b>11,232,460</b>	<b>10,000,000</b>	<b>10,216,717</b>	<b>10,600,000</b>	<b>11,000,000</b>	<b>400,000</b>

Donations-Foundation	38,182	-	10,200	-	-	-
Miscellaneous Income	2,136	-	-	-	-	-

**Funding From Reserves**

Conservation Area Reserve	-	500,000	-	100,000	-	(100,000)
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<b>TOTAL REVENUE</b>	<b>11,303,427</b>	<b>10,500,000</b>	<b>10,226,917</b>	<b>10,700,000</b>	<b>11,000,000</b>	<b>300,000</b>
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<b>Net Surplus/(Deficit)</b>	<b>87</b>	<b>-</b>	<b>2,032,889</b>	<b>-</b>	<b>-</b>	<b>-</b>
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**GRAND RIVER CONSERVATION AUTHORITY**  
**Schedule 14 - Miscellaneous**  
**FOR THE PERIOD ENDING August 31, 2023**

**How much does it cost, and who pays for it?**

**Expenditures and Funding to Reserves**

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Other Miscellaneous	19,233	-	37,908	-	-	-
<b>Total OPERATING Expenditures</b>	<b>19,233</b>	<b>-</b>	<b>37,908</b>	<b>-</b>	<b>-</b>	<b>-</b>
Mill Creek Rangers	27,323	35,000	24,747	35,000	35,000	-
<b>Total SPECIAL PROJECT Expenditures</b>	<b>27,323</b>	<b>35,000</b>	<b>24,747</b>	<b>35,000</b>	<b>35,000</b>	<b>-</b>
Interest Income	671,942	1,250,000	-	1,250,000	1,250,000	-
PST Refund/Insurance Proceeds	115,000	-	-	-	-	-
<b>Total FUNDING to RESERVES</b>	<b>786,942</b>	<b>1,250,000</b>	<b>-</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>-</b>
<b>TOTAL EXPENDITURES AND FUNDING TO RESERVES</b>	<b>833,498</b>	<b>1,285,000</b>	<b>62,655</b>	<b>1,285,000</b>	<b>1,285,000</b>	<b>-</b>

**Funding**

**Government Grants**

Provincial	-	-	12,373	-	-	-
<b>Self Generated</b>						
Interest Income-Operating	-	100,000	-	100,000	100,000	-
Interest Income-Reserves	866,001	1,250,000	832,294	1,250,000	1,250,000	-
Miscellaneous	16,327	35,000	87	35,000	35,000	-
Grand River Conservation Foundation	27,323	-	1,532	-	-	-

<b>TOTAL REVENUE</b>	<b>909,651</b>	<b>1,385,000</b>	<b>846,286</b>	<b>1,385,000</b>	<b>1,385,000</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>76,153</b>	<b>100,000</b>	<b>783,631</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>



GRAND RIVER CONSERVATION AUTHORITY  
Schedule 15 - Source Protection Program  
FOR THE PERIOD ENDING August 31, 2023

How much does it cost, and who pays for it?

Expenditures

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
Compensation and Benefits	464,091	490,000	279,625	452,000	452,000	-
Administration Expenses	34,071	50,000	21,110	50,000	50,000	-
Other Operating Expenses	71,833	90,000	30,075	90,000	90,000	-
Water Budget - Technical Studies	-	10,000	-	10,000	10,000	-
<b>TOTAL EXPENDITURES</b>	<b>569,995</b>	<b>640,000</b>	<b>330,810</b>	<b>602,000</b>	<b>602,000</b>	<b>-</b>

Funding

**Government Grants**

Provincial	569,995	640,000	330,810	602,000	602,000	-
<b>TOTAL FUNDING</b>	<b>569,995</b>	<b>640,000</b>	<b>330,810</b>	<b>602,000</b>	<b>602,000</b>	<b>-</b>
<b>Net Surplus/(Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**GRAND RIVER CONSERVATION AUTHORITY**  
**Schedule 16 - Information Systems and Motor Pool**  
**FOR THE PERIOD ENDING August 31, 2023**

**How much does it cost, and who pays for it?**

**Expenditures**

	Actual 2022	Budget 2023	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
<b>Information Systems</b>						
Compensation and Benefits	951,835	1,290,000	677,448	1,100,000	1,100,000	-
Administrative Expenses	9,390	25,500	4,046	25,500	25,500	-
Software and Hardware Maintenance	159,972	187,500	141,007	187,500	187,500	-
Supplies and Services	49,806	54,000	34,768	54,000	54,000	-
<b>Total OPERATING Expenditures</b>	<b>1,171,003</b>	<b>1,557,000</b>	<b>857,269</b>	<b>1,367,000</b>	<b>1,367,000</b>	<b>-</b>
<b>Capital Expenses</b>	<b>154,773</b>	<b>170,000</b>	<b>62,873</b>	<b>170,000</b>	<b>170,000</b>	<b>-</b>
<b>LESS Internal Charges</b>	<b>(1,285,600)</b>	<b>(1,437,000)</b>	<b>(1,409,333)</b>	<b>(1,437,000)</b>	<b>(1,437,000)</b>	<b>-</b>
<b>NET Unallocated Expenses</b>	<b>40,176</b>	<b>290,000</b>	<b>(489,191)</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>
<b>Motor Pool</b>						
Compensation and Benefits	295,344	312,000	185,487	312,000	312,000	-
Administrative Expenses	16,327	26,000	17,605	26,000	26,000	-
Insurance	57,356	50,600	61,458	61,600	61,600	-
Motor Pool Building and Grounds Maintenance	7,061	10,400	5,269	10,400	10,400	-
Equipment, Repairs and Supplies	340,377	286,000	207,840	286,000	286,000	-
Fuel	284,645	254,000	146,407	254,000	254,000	-
<b>Total OPERATING Expenditures</b>	<b>1,001,110</b>	<b>939,000</b>	<b>624,066</b>	<b>950,000</b>	<b>950,000</b>	<b>-</b>
<b>Capital Expenses</b>	<b>615,925</b>	<b>850,000</b>	<b>569,322</b>	<b>850,000</b>	<b>850,000</b>	<b>-</b>
<b>LESS Internal Charges</b>	<b>(1,277,101)</b>	<b>(1,300,000)</b>	<b>(1,267,611)</b>	<b>(1,300,000)</b>	<b>(1,300,000)</b>	<b>-</b>
<b>NET Unallocated Expenses</b>	<b>339,934</b>	<b>489,000</b>	<b>(74,223)</b>	<b>500,000</b>	<b>500,000</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>	<b>380,110</b>	<b>779,000</b>	<b>(563,414)</b>	<b>600,000</b>	<b>600,000</b>	<b>-</b>

**Funding**

<b>Self Generated</b>						
Miscellaneous	8,384	-	4,251	-	-	-
<b>TOTAL REVENUE</b>	<b>8,384</b>	<b>-</b>	<b>4,251</b>	<b>-</b>	<b>-</b>	<b>-</b>
Gross Surplus (Deficit)	(371,726)	(779,000)	567,665	(600,000)	(600,000)	-
Funding From Reserves	2,942,811	3,516,000	-	3,337,000	3,337,000	-
Funding to Reserves	(2,571,085)	(2,737,000)	-	(2,737,000)	(2,737,000)	-
<b>Net Surplus/(Deficit)</b>	<b>-</b>	<b>-</b>	<b>567,665</b>	<b>-</b>	<b>-</b>	<b>-</b>