

**GRAND RIVER CONSERVATION AUTHORITY**  
**STATEMENT OF OPERATIONS**  
**FOR THE PERIOD ENDING October 31, 2021**

SCHEDULE		Actual 2020	Budget 2021	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
<b>REVENUE</b>							
<b><u>Municipal</u></b>							
General Municipal Levy (Operating)	various	10,977,000	11,275,000	11,275,000	11,275,000	11,275,000	0
General Municipal Levy (Capital)	various	950,000	950,000	950,000	950,000	950,000	0
Special Municipal Levy	various	71,943	130,000	4,680	130,000	130,000	0
Other	various	639,589	800,000	1,265,783	800,000	800,000	0
		<b>12,638,532</b>	<b>13,155,000</b>	<b>13,495,463</b>	<b>13,155,000</b>	<b>13,155,000</b>	<b>0</b>
<b><u>Government Grants</u></b>							
MNRF Transfer Payments	various	449,688	449,688	449,688	449,688	449,688	0
Source Protection Program-Provincial	various	681,421	640,000	466,407	640,000	640,000	0
Other Provincial	various	863,182	1,267,500	1,213,610	1,372,500	1,372,500	0
Federal	various	352,880	215,000	380,565	575,500	575,500	0
		<b>2,347,171</b>	<b>2,572,188</b>	<b>2,510,270</b>	<b>3,037,688</b>	<b>3,037,688</b>	<b>0</b>
<b><u>Self Generated</u></b>							
User Fees and Sales							
<i>Enquiries and Permits</i>	4	565,822	494,000	633,169	619,000	669,000	50,000
<i>Plan Input and Review</i>	4	410,804	400,000	420,022	475,000	475,000	0
<i>Nursery and Woodlot Management</i>	5	174,627	365,000	416,079	395,000	435,000	40,000
<i>Conservation Lands Income</i>	10	78,542	71,000	58,595	71,000	71,000	0
<i>Conservation Areas User Fees</i>	13	6,124,125	7,200,000	9,468,053	9,400,000	9,500,000	100,000
<i>Nature Centres and Camps</i>	8	233,439	500,000	282,699	500,000	500,000	0
<i>Merchandising and Sales</i>	8	605	0	457	0	0	0
Property Rentals	11	3,041,678	2,898,000	2,764,611	2,898,000	2,898,000	0
Hydro Generation	12	799,841	530,000	488,834	530,000	530,000	0
Land Sales	10	3,419,145	0	10,000	10,000	10,000	0
Grand River Conservation Foundation	various	161,820	285,000	25,099	62,000	62,000	0
Donations	various	0	100,000	28,656	100,000	100,000	0
Landowner Contributions	5	47,289	200,000	161,037	200,000	200,000	0
Investment Income	14	488,691	565,000	307,442	565,000	565,000	0
Miscellaneous Income	various	295,185	8,000	1,342	8,000	8,000	0
<b>Total Self-Generated Revenue</b>		<b>15,841,613</b>	<b>13,616,000</b>	<b>15,069,821</b>	<b>15,833,000</b>	<b>16,023,000</b>	<b>190,000</b>
<b>TOTAL REVENUE</b>		<b>30,827,316</b>	<b>29,343,188</b>	<b>31,075,554</b>	<b>32,025,688</b>	<b>32,215,688</b>	<b>190,000</b>

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	SCHEDULE	Actual 2020	Budget 2021	Actual YTD	Previous Forecast	Current Forecast	Forecast Change
EXPENSES							
OPERATING							
Water Resources Planning & Environment	1	1,617,996	2,059,700	1,500,387	1,966,700	1,966,700	0
Flood Forecasting and Warning	2	658,712	828,800	647,899	803,800	803,800	0
Water Control Structures	3	1,590,655	1,785,700	1,382,416	1,785,700	1,785,700	0
Resource Planning	4	1,984,531	2,082,200	1,541,076	2,152,200	2,127,200	(25,000)
Forestry & Conservation Land Property Taxes	5	858,656	1,365,000	1,138,360	1,365,000	1,365,000	0
Conservation Services	6	685,337	635,200	380,197	570,200	570,200	0
Communications & Foundation	7	565,010	524,500	344,305	474,500	474,500	0
Environmental Education	8	602,324	840,600	499,502	790,600	740,600	(50,000)
Corporate Services	9	3,491,047	3,627,629	2,614,747	3,583,629	3,503,629	(80,000)
Conservation Lands	10	1,814,213	2,048,900	1,600,362	2,081,900	2,081,900	0
Property Rentals	11	1,218,702	1,478,200	1,300,636	1,387,200	1,487,200	100,000
Hydro Production	12	114,429	92,000	139,712	157,000	157,000	0
Conservation Areas	13	5,573,218	7,200,000	6,452,123	7,600,000	7,600,000	0
Miscellaneous	14	30,321	70,000	9,145	70,000	70,000	0
Information Systems	16	1,202,902	1,382,000	949,830	1,382,000	1,252,000	(130,000)
Motor Pool	16	714,759	936,000	701,039	936,000	936,000	0
Less: Internal Charges (IS & MP)	16	(1,917,661)	(2,318,000)	(1,650,869)	(2,318,000)	(2,318,000)	0
Total OPERATING Expenses		20,805,151	24,638,429	19,550,867	24,788,429	24,603,429	(185,000)
CAPITAL							
Water Resources Planning & Environment	1	5,932	110,000	46,100	110,000	110,000	0
Flood Forecasting and Warning	2	298,606	190,000	452,140	605,000	605,000	0
Water Control Structures	3	1,365,239	1,500,000	1,051,654	1,400,000	1,400,000	0
Nature Centres	8	0	0	0	0	0	0
Conservation Areas	13	795,020	1,500,000	361,251	600,000	600,000	0
Corporate Services	9	0	0	0	0	0	0
Information Systems	16	79,333	170,000	150,549	170,000	170,000	0
Motor Pool	16	476,828	450,000	144,792	450,000	240,000	(210,000)
Less: Internal Charges (IS & MP)	16	(645,826)	(163,000)	(748,785)	(163,000)	(163,000)	0
Total Capital Expenses		2,375,132	3,757,000	1,457,701	3,172,000	2,962,000	(210,000)
SPECIAL							
Water Resources Planning & Environment	1	241,858	220,000	120,695	220,000	220,000	0
Flood Forecasting and Warning	2	214,001	360,000	79,338	891,000	891,000	0
Forestry	5	25,635	100,000	74,332	100,000	100,000	0
Conservation Services	6	663,161	1,060,000	610,179	1,110,000	1,110,000	0
Environmental Education	8	54,753	0	29,223	0	0	0
Conservation Land Purchases/Land Sale Expenses	10	59,047	0	27,379	20,000	30,000	10,000
Conservation Lands	10	354,007	658,000	238,339	285,000	285,000	0
Miscellaneous	14	0	0	0	0	0	0
Source Protection Program	15	681,421	640,000	466,407	640,000	640,000	0
Total SPECIAL PROJECTS Expenses		2,293,883	3,038,000	1,645,892	3,266,000	3,276,000	10,000
Total Expenses		25,474,166	31,433,429	22,654,460	31,226,429	30,841,429	(385,000)
Gross Surplus		5,353,150	(2,090,241)	8,421,094	799,259	1,374,259	575,000
Prior Year Surplus Carryforward		377,287	316,241	377,287	316,241	316,241	0
Net Funding FROM/(TO) Reserves		(5,414,196)	1,774,000	(454,584)	(691,500)	(1,086,500)	(395,000)
NET SURPLUS		316,241	0	8,343,797	424,000	604,000	180,000