

Grand River Conservation Authority  
Budget 2023 Timetable  
October 28, 2022

- Oct 28, 2022: Draft #1 to General Meeting
- Nov/21-Feb/22: Presentations to municipal councils
- Jan 24, 2023: Official Notice to Municipalities of Budget Vote
- Jan 27, 2023: Draft #2 to General Meeting
- Feb 24, 2023: Board Approval, Final 2023 Budget & Levy

## Grand River Conservation Authority

**SUMMARY RESERVE REPORT - BUDGET 2023**

General Meeting - October 28, 2022

	BUDGET 2022	"NET CHANGE" INCREASE/(DECREASE) 2022 VS 2023	DETAILS OF "NET CHANGE" BUDGET 2023			BUDGET 2023
			Transfer In (Interest Income)	Transfer In	Transfer Out Description of Transfer	
<b>Type A: GRCA Controlled</b>						
<b>Operating Reserves (designated)</b>						
Property & Liability Insurance	270,383	0	0			270,383
Building & Mechanical Equipment	1,231,833	0	0			1,231,833
Small Office Equipment	7,831	0	0			7,831
Personnel	1,334,112	(65,000)	0		(65,000) OUT- Vacation Accrual, Wages	1,269,112
Transition	1,582,180	(87,000)	13,000		(100,000) OUT-Land Management Position	1,495,180
Forestry	1,093,801	15,000	15,000			1,108,801
Information Systems and Technology	1,219,784	(270,000)	20,000	1,437,000	(1,727,000) IN-Chargebacks; OUT-Operating/Capital costs	949,784
Cottage Operations	998,652	15,000	15,000			1,013,652
Grand River Watershed Management Plan	113,336	2,000				115,336
Planning Enforcement	483,071	8,000	8,000			491,071
Property Rental Expenses	721,458	12,000	12,000			733,458
Watershed Restoration	179,135	2,000	2,000			181,135
Master Planning	330,307	3,000	3,000			333,307
Water Management Operating NEW-2022	1,000,000	(175,000)			(175,000) OUT-Engineering Position	825,000
Motor Pool Equipment	1,715,973	16,000	30,000	1,300,000	(1,314,000) IN-Chargebacks;OUT-Operating/Capital costs	1,731,973
Motor Pool Insurance	90,960	1,500	1,500			92,460
<b>Capital Reserves (designated)</b>						
Water Control Structures	2,176,428	5,000	55,000		(50,000) OUT-Water Control Structures major repairs	2,181,428
Cambridge Desiltation Pond	5,237	(1,000)	0		(1,000) OUT-Cambridge Desiltation Pond costs	4,237
Completion of Capital Projects	162,000	0	0			162,000
Conservation Areas-Capital	1,398,000	0	0			1,398,000
Conservation Areas-Stabilization/Capital	2,833,802	(445,000)	55,000		(500,000) OUT-Cons Area Capital costs	2,388,802
Gauges	818,113	(87,000)	13,000		(100,000) OUT-Gauge costs	731,113
<b>Capital Reserves (undesignated)</b>						
General Capital Reserve	1,248,491	136,500	20,000	116,500	IN-Hydro Generation Revenue	1,384,991
<b>Total Type A: GRCA Controlled</b>	<b>21,014,887</b>	<b>(914,000)</b>	<b>264,500</b>	<b>2,853,500</b>	<b>(4,032,000)</b>	<b>20,100,887</b>
<b>Type B: Reserves with Outside Control</b>						
<b>With MNRF Interest (Capital Reserves)</b>						
Gravel	256,783	2,000	3,000		(1,000) OUT-Gravel Pit License	258,783
Land Sale Proceeds Reserve	6,803,613	5,000	105,000		(100,000) OUT-\$100K Demolition costs	6,808,613
<b>With School Board Interest (Operating Reserves)</b>						
App's Nature Centre	65,982	1,000	1,000			66,982
Laurel Creek Nature Centre	112,516	1,500	1,500			114,016
Guelph Lake Nature Centre	130,459	1,500	1,500			131,959
Taquanyah Nature Centre	14,849	0	0			14,849
Shade's Mills Nature Centre	70,219	1,000	1,000			71,219
<b>Total Type B: Outside Control</b>	<b>7,454,421</b>	<b>9,500</b>	<b>110,500</b>	<b>0</b>	<b>(101,000)</b>	<b>7,463,921</b>
<b>TOTAL</b>	<b>\$28,469,308</b>	<b>(904,500)</b>	<b>\$375,000</b>	<b>\$2,853,500</b>	<b>(\$4,133,000)</b>	<b>\$27,564,808</b>

**BUDGET 2023 - Summary of Revenue and Expenditures**

FUNDING		Actual 2021	Budget 2022	Budget 2023	Budget Incr/(decr)
Municipal General Levy Funding		12,225,000	12,530,000	12,968,000	438,000 3.50%
Other Government Grants		3,131,738	3,927,188	2,747,188	(1,180,000) -30.0%
Self-Generated Revenue		16,021,037	16,273,177	16,168,000	(105,177) -0.6%
Funding from Reserves		494,912	2,144,000	1,396,000	(748,000) -34.9%
TOTAL FUNDING		31,872,687	34,874,365	33,279,188	(1,595,177) -4.6%
EXPENDITURES		Actual 2021	Budget 2022	Budget 2023	Budget Incr/(decr)
Base Programs - Operating includes funding to reserves	SECTION A	27,048,151	26,497,365	27,695,188	1,197,823 4.52%
Base Programs - Capital	SECTION B	2,150,870	5,102,000	4,104,000	(998,000) -19.56%
Special Projects	SECTION C	2,106,489	3,275,000	1,480,000	(1,795,000) -54.8%
TOTAL EXPENDITURES		31,305,510	34,874,365	33,279,188	(1,595,177) -4.6%
NET RESULT		567,177	-	-	

## SECTION A - Operating Budget

GRAND RIVER CONSERVATION AUTHORITY

### Budget 2023 vs Budget 2022

	Actual 2021	Budget 2022	Budget 2023	Incr/(Decr)	%age change
<b><u>EXPENDITURES</u></b>					
OPERATING EXPENSES	27,048,151	26,497,365	27,695,188	1,197,823	4.52%
<b>Total Expenses</b>	<b>27,048,151</b>	<b>26,497,365</b>	<b>27,695,188</b>	<b>1,197,823</b>	<b>4.66%</b>
<b><u>SOURCES OF FUNDING</u></b>					
MUNICIPAL GENERAL LEVY (NOTE)	10,701,206	11,580,000	12,018,000	438,000	3.78%
MUNICIPAL SPECIAL LEVY	43,047	50,000	50,000	-	0.00%
OTHER GOVT FUNDING	636,502	517,188	517,188	-	0.00%
SELF-GENERATED	15,035,681	13,666,000	14,568,000	902,000	6.60%
RESERVES	315,474	117,000	442,000	325,000	277.78%
SURPLUS CARRYFORWARD	316,241	567,177	100,000	(467,177)	-82.37%
<b>Total BASE Funding</b>	<b>27,048,151</b>	<b>26,497,365</b>	<b>27,695,188</b>	<b>1,197,823</b>	<b>4.66%</b>

NOTE: See "Summary of Revenue, Expenditures and Changes in Municipal Levy" for details of \$438,000 levy increase.

## SECTION B - Capital Budget

GRAND RIVER CONSERVATION AUTHORITY

### Budget 2023

	Water Resources Planning & Environment	FFW	Flood Control Expenses	Conservation Land Management (Sch 4)	Conservation Areas	Corporate Services	BUDGET TOTAL
<b>Expenses:</b>							
WQ Monitoring Equipment & Instruments	110,000						110,000
Flood Forecasting Warning Hardware and Gauges		190,000					190,000
Flood Control Structures-Major Maintenance			1,500,000				1,500,000
Conservation Areas Capital Projects					2,000,000		2,000,000
Net IT/MP Capital Spending not allocated to Departments						304,000	304,000
<b>TOTAL EXPENSE</b>	<b>110,000</b>	<b>190,000</b>	<b>1,500,000</b>	<b>-</b>	<b>2,000,000</b>	<b>304,000</b>	<b>4,104,000</b>
<b>Funding</b>							
Prov & Federal Govt			700,000				700,000
Self Generated					1,500,000		1,500,000
Funding from Reserves	75,000	25,000	50,000		500,000	304,000	954,000
<b>TOTAL FUNDING</b>	<b>75,000</b>	<b>25,000</b>	<b>750,000</b>	<b>-</b>	<b>2,000,000</b>	<b>304,000</b>	<b>3,154,000</b>
<b>Net Funded by General CAPITAL Levy</b>	<b>35,000</b>	<b>165,000</b>	<b>750,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>950,000</b>

### Budget 2022

	Water Resources Planning & Environment	FFW	Flood Control Expenses	Conservation Land Management (Sch 4)	Conservation Areas	Corporate Services	BUDGET TOTAL
<b>Expenses:</b>							
WQ Monitoring Equipment & Instruments	110,000						110,000
Flood Forecasting Warning Hardware and Gauges		190,000					190,000
Flood Control Structures-Major Maintenance			2,200,000				2,200,000
Conservation Areas Capital Projects					2,000,000		2,000,000
Net IT/MP Capital Spending not allocated to Departments						602,000	602,000
<b>TOTAL EXPENSE</b>	<b>110,000</b>	<b>190,000</b>	<b>2,200,000</b>	<b>-</b>	<b>2,000,000</b>	<b>602,000</b>	<b>5,102,000</b>
<b>Funding</b>							
Prov & Federal Govt			1,110,000				1,110,000
Self Generated					1,200,000		1,200,000
Funding from Reserves	75,000	25,000	340,000		800,000	602,000	1,842,000
<b>TOTAL FUNDING</b>	<b>75,000</b>	<b>25,000</b>	<b>1,450,000</b>	<b>-</b>	<b>2,000,000</b>	<b>602,000</b>	<b>4,152,000</b>
<b>Net Funded by General CAPITAL Levy</b>	<b>35,000</b>	<b>165,000</b>	<b>750,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>950,000</b>

### ACTUAL 2021 - CAPITAL

	Water Resources Planning & Environment	FFW	Flood Control Expenses	Conservation Land Management (Sch 4)	Conservation Areas	Corporate Services	ACTUAL TOTAL
<b>Expenses:</b>							
WQ Monitoring Equipment & Instruments	49,233						49,233
Flood Forecasting Warning Hardware and Gauges		476,563					476,563
Flood Control Structures-Major Maintenance			1,267,010				1,267,010
Conservation Areas Capital Projects					533,606		533,606
Net IT/MP Expenses in excess of chargebacks						(175,542)	(175,542)
<b>TOTAL EXPENSE</b>	<b>49,233</b>	<b>476,563</b>	<b>1,267,010</b>	<b>-</b>	<b>533,606</b>	<b>(175,542)</b>	<b>2,150,870</b>
<b>Funding</b>							
Prov & Federal Govt		200,000	619,331				819,331
Self Generated					533,606	1,140	534,746
Funding from Reserves		16,858		-		(176,682)	(159,824)
<b>TOTAL FUNDING</b>	<b>-</b>	<b>216,858</b>	<b>619,331</b>	<b>-</b>	<b>533,606</b>	<b>(175,542)</b>	<b>1,194,253</b>
<b>Net Funded by General CAPITAL Levy</b>	<b>49,233</b>	<b>259,705</b>	<b>647,679</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>956,617</b>

## SECTION C - Special Projects Budget

GRAND RIVER CONSERVATION AUTHORITY

### Budget 2023

EXPENDITURES	ACTUAL 2021	BUDGET 2022	BUDGET 2023
Subwatershed Plans - City of Kitchener	67,118	80,000	
Dunnville Fishway Study		-	-
Waste Water Optimization Program	91,630	130,000	
Floodplain Mapping	155,567	575,000	
RWQP - Capital Grants	637,503	800,000	800,000
Brant/Brantford Children's Water Festival	228	-	-
Haldimand Children's Water Festival		-	-
Species at Risk	79,121	40,000	40,000
Ecological Restoration	91,142	100,000	
AGGP-UofG Research Buffers	15,268	-	-
Great Lakes Agricultural Stewardship Initiative	1,711	-	-
Precision Agriculture-OMFRA	41,572	70,000	
Great Lakes Protection Initiative	39,220	100,000	
Trails Capital Maintenance	38,154	240,000	
Emerald Ash Borer	238,306	-	-
Lands Mgmt - Land Purchases/Land Sale Expenses	27,814	-	-
Guelph Lake Nature Centre	12,480	500,000	
<b>Total SPECIAL Projects 'Other'</b>	<b>1,536,834</b>	<b>2,635,000</b>	<b>840,000</b>
<b>Source Protection Program</b>	<b>569,655</b>	<b>640,000</b>	<b>640,000</b>
<b>Total SPECIAL Projects Expenditures</b>	<b>2,106,489</b>	<b>3,275,000</b>	<b>1,480,000</b>
<b>SOURCES OF FUNDING</b>			
Provincial Grants for Source Protection Program	569,655	640,000	640,000
OTHER GOVT FUNDING	1,056,112	1,610,000	840,000
SELF-GENERATED	128,980	840,000	-
FUNDING FROM/(TO) RESERVES	351,742	185,000	-
<b>Total SPECIAL Funding</b>	<b>2,106,489</b>	<b>3,275,000</b>	<b>1,480,000</b>

### Budget 2023 - Summary of Expenditures, Funding and Change in Municipal Levy

		TABLE 1	TABLE 2	TABLE 3	TABLE 4	TABLE 5	TABLE 6	TABLE 7	TABLE 8	TABLE 9	TABLE 10	TABLE 10	TABLE 10			
		Water Resources Planning & Environment	Flood Forecasting & Warning	Water Control Structures	Resource Planning	Forestry & Conservation Land Taxes	Conservation Services	Communications & Foundation	Environmental Education	Corporate Services	Loss/(Surplus) impact on Municipal Levy Increase	Conservation Land and Rental Management and Misc	Hydro Production	Conservation Areas	TOTAL	
2023 OPERATING																
TOTAL EXPENSES	A	2,338,900	923,000	1,944,200	2,574,200	1,402,500	605,700	597,500	810,100	3,568,288		4,218,800	212,000	8,500,000	27,695,188	A
TOTAL OTHER FUNDING	B	87,500	224,338	355,350	1,189,000	607,000	31,000	0	500,000	135,000		3,368,000	580,000	8,500,000	15,577,188	B
"Other Programs" Surplus/(Loss)	B less A														(482,800)	
Loss to be offset with Surplus	C														482,800	
Surplus 2021 carriedforward to 2022															(100,000)	100,000
2023 Levy	A less B less C	2,251,400	698,662	1,588,850	1,385,200	795,500	574,700	597,500	310,100	3,433,288	382,800	0	0	0	12,018,000	C
															0	NET RESULT
Levy Increase:																
2023 Levy		2,251,400	698,662	1,588,850	1,385,200	795,500	574,700	597,500	310,100	3,433,288	382,800				12,018,000	
2022 Levy		2,179,900	678,662	1,537,350	1,307,200	773,500	555,200	577,500	284,600	3,786,565	(100,477)				11,580,000	
Levy Increase over prior year		71,500	20,000	51,500	78,000	22,000	19,500	20,000	25,500	(353,277)	483,277	n/a	n/a	n/a	438,000	
2023 CAPITAL		Water Resources Planning & Environment	Flood Forecasting & Warning	Water Control Structures						Corporate Services				Conservation Areas		
TOTAL EXPENSES	A	110,000	190,000	1,500,000						304,000				2,000,000	4,104,000	
TOTAL OTHER FUNDING	B	75,000	25,000	750,000						304,000				2,000,000	3,154,000	
2023 Levy	A less B	35,000	165,000	750,000						-				-	950,000	
Levy Increase:																
2023 Levy		35,000	165,000	750,000						-				-	950,000	
2022 Levy		35,000	165,000	750,000						-				-	950,000	
Levy Increase((decrease) over prior year		-	-	-						-				-	-	
2023 SPECIAL		Water Resources Planning & Environment	Flood Forecasting & Warning	Source Protection Program		Forestry & Conservation Land Taxes	Conservation Services	Communications & Foundation	Environmental Education			Conservation Land and Rental Management and Misc	Hydro Production			
TOTAL EXPENSES	A			640,000			840,000								1,480,000	
TOTAL OTHER FUNDING	B			640,000		-	840,000		-			-			1,480,000	
2023 Levy	A less B	-	-	-		-	-	-	-	-		-			-	
															TOTAL EXPENSES TOTAL FUNDING	33,279,188
															NET RESULT	33,279,188
																-

**TABLE 1**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Water Resources Planning & Environment**

<b>OPERATING</b>	<b>Actual 2021</b>	<b>Budget 2022</b>	<b>Budget 2023</b>	<b>Budget Change</b>
<b>Expenses:</b>				<b>incr/(decr)</b>
Salary and Benefits	1,380,849	1,684,000	1,706,500	22,500
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	175,035	268,300	268,300	0
Insurance	122,304	150,000	199,000	49,000
Other Operating Expenses	100,978	165,100	165,100	0
Amount set aside to Reserves	336,000	-	-	0
<b>TOTAL EXPENSE</b>	<b>2,115,166</b>	<b>2,267,400</b>	<b>2,338,900</b>	<b>71,500</b>
<b>Funding</b>				<b>(incr)/decr</b>
Municipal Special/Other	43,047	50,000	50,000	0
Prov & Federal Govt	-	37,500	37,500	0
Funds taken from Reserves	-	-	-	0
<b>TOTAL FUNDING</b>	<b>43,047</b>	<b>87,500</b>	<b>87,500</b>	<b>-</b>
<b>Net Funded by General Municipal Levy</b>	<b>2,072,119</b>	<b>2,179,900</b>	<b>2,251,400</b>	
<b>Net incr/(decr) to Municipal Levy</b>				<b>71,500</b>



**TABLE 2**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Flood Forecasting & Warning**

<b>OPERATING</b>	<b>Actual 2021</b>	<b>Budget 2022</b>	<b>Budget 2023</b>	<b>Budget change</b>
<b>Expenses:</b>				<b>incr/(decr)</b>
Salary and Benefits	386,529	499,000	579,000	80,000
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	236,160	236,000	236,000	-
Other Operating Expenses	111,778	108,000	108,000	-
Amount set aside to Reserves		-	-	-
<b>TOTAL EXPENSE</b>	<b>734,467</b>	<b>843,000</b>	<b>923,000</b>	<b>80,000</b>
<b>Funding</b>				<b>(incr)/decr</b>
MNR Grant	164,338	164,338	164,338	-
Prov & Federal Govt	(53)	-	-	-
Funds taken from Reserves			60,000	(60,000)
<b>TOTAL FUNDING</b>	<b>164,285</b>	<b>164,338</b>	<b>224,338</b>	<b>(60,000)</b>
<b>Net Funded by General Municipal Levy</b>	<b>570,182</b>	<b>678,662</b>	<b>698,662</b>	
<b>Net incr/(decr) to Municipal Levy</b>				<b>20,000</b>

**TABLE 3**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Water Control Structures**

<b>OPERATING</b>	<b>Actual 2021</b>	<b>Budget 2022</b>	<b>Budget 2023</b>	<b>Budget change</b>
<b><u>Expenses:</u></b>				<b>incr/(decr)</b>
Salary and Benefits	1,159,637	1,278,000	1,399,500	121,500
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	31,939	29,200	29,200	-
Property Taxes	156,533	170,700	170,700	-
Other Operating Expenses	288,690	344,800	344,800	-
Amount set aside to Reserves	251,000	-	-	-
<b>TOTAL EXPENSE</b>	<b>1,887,799</b>	<b>1,822,700</b>	<b>1,944,200</b>	<b>121,500</b>
<b><u>Funding</u></b>				<b>(incr)/decr</b>
MNR Grant	285,350	285,350	285,350	-
Funds taken from Reserves			70,000	70,000
<b>TOTAL FUNDING</b>	<b>285,350</b>	<b>285,350</b>	<b>355,350</b>	<b>70,000</b>
<b>Net Funded by General Municipal Levy</b>	<b>1,602,449</b>	<b>1,537,350</b>	<b>1,588,850</b>	
<b>Net incr/(decr) to Municipal Levy</b>				<b>51,500</b>

**TABLE 4**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Resource Planning**

<b>OPERATING</b>	<b>Actual 2021</b>	<b>Budget 2022</b>	<b>Budget 2023</b>	<b>Budget change</b>
<b><u>Expenses:</u></b>				<b>incr/(decr)</b>
Salary and Benefits	1,736,286	2,074,000	2,297,000	223,000
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	183,298	222,500	222,500	-
Other Operating Expenses	51,609	54,700	54,700	-
Amount set aside to Reserves	310,000		-	-
-	<b>2,281,193</b>	<b>2,351,200</b>	<b>2,574,200</b>	<b>223,000</b>
<b><u>Funding</u></b>				<b>(incr)/decr</b>
Self Generated	1,190,560	1,044,000	1,144,000	(100,000)
Funds taken from Reserves			45,000	(45,000)
<b>TOTAL FUNDING</b>	<b>1,190,560</b>	<b>1,044,000</b>	<b>1,189,000</b>	<b>(145,000)</b>
<b>Net Funded by General Municipal Levy</b>	<b>1,090,633</b>	<b>1,307,200</b>	<b>1,385,200</b>	
<b>Net incr/(decr) to Municipal Levy</b>				<b>78,000</b>

**TABLE 5**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Forestry & Conservation Land Taxes**

<b>OPERATING</b>	<b>Actual 2021</b>	<b>Budget 2021</b>	<b>Budget 2022</b>	<b>Budget change</b>
<b>Expenses:</b>				incr/(decr)
Salary and Benefits	467,005	531,000	553,000	22,000
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	46,925	54,300	54,300	0
Property Taxes	167,524	183,200	183,200	0
Other Operating Expenses	533,611	612,000	612,000	0
Amount set aside to Reserves	100,000			0
<b>TOTAL EXPENSE</b>	<b>1,315,065</b>	<b>1,380,500</b>	<b>1,402,500</b>	<b>22,000</b>
<b>Funding</b>				(incr)/decr
Donations	15,198	27,000	27,000	-
Self Generated	600,015	580,000	580,000	-
<b>TOTAL FUNDING</b>	<b>615,213</b>	<b>607,000</b>	<b>607,000</b>	<b>0</b>
<b>Net Funded by General Municipal Levy</b>	<b>699,852</b>	<b>773,500</b>	<b>795,500</b>	
<b>Net incr/(decr) to Municipal Levy</b>				<b>22,000</b>

**TABLE 6**  
GRAND RIVER CONSERVATION AUTHORITY  
**Conservation Services**

<b>OPERATING</b>	<b>Actual 2021</b>	<b>Budget 2022</b>	<b>Budget 2023</b>	<b>Budget change</b>
<b>Expenses:</b>				<b>incr/(decr)</b>
Salary and Benefits	410,257	478,000	497,500	19,500
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	50,831	86,200	86,200	-
Other Operating Expenses	1,432	22,000	22,000	-
Amount set aside to Reserves	125,000	-	-	-
<b>TOTAL EXPENSE</b>	<b>587,520</b>	<b>586,200</b>	<b>605,700</b>	<b>19,500</b>
<b>Funding</b>				<b>(incr)/decr</b>
Prov & Federal Govt	-	30,000	30,000	-
Funds taken from Reserves	552	1,000	1,000	-
<b>TOTAL FUNDING</b>	<b>552</b>	<b>31,000</b>	<b>31,000</b>	<b>-</b>
<b>Net Funded by General Municipal Levy</b>	<b>586,968</b>	<b>555,200</b>	<b>574,700</b>	
<b>Net incr/(decr) to Municipal Levy</b>				<b>19,500</b>

**TABLE 7**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Strategic Communications**

<b>OPERATING</b>	<b>Actual 2021</b>	<b>Budget 2022</b>	<b>Budget 2023</b>	<b>Budget change</b>
<b>Expenses:</b>				incr/(decr)
Salary and Benefits	358,234	492,000	512,000	20,000
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	42,067	62,000	62,000	-
Other Operating Expenses	3,885	23,500	23,500	-
Amount set aside to Reserves	55,000		-	-
<b>TOTAL EXPENSE</b>	<b>459,186</b>	<b>577,500</b>	<b>597,500</b>	<b>20,000</b>
<b>Funding</b>				
Net Funded by General Municipal Levy	459,186	577,500	597,500	
<b>Net incr/(decr) to Municipal Levy</b>				<b>20,000</b>

**TABLE 8**  
GRAND RIVER CONSERVATION AUTHORITY  
**Environmental Education**

<b>OPERATING</b>	<b>Actual 2021</b>	<b>Budget 2022</b>	<b>Budget 2023</b>	<b>Budget change</b>
<b>Expenses:</b>				incr/(decr)
Salary and Benefits	430,437	553,000	574,500	21,500
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	48,032	57,000	57,000	0
Insurance	15,491	17,000	21,000	4,000
Property Taxes	10,048	14,000	14,000	0
Other Operating Expenses	144,476	143,600	143,600	0
Amount set aside to Reserves	55,000	0	0	0
<b>TOTAL EXPENSE</b>	<b>703,484</b>	<b>784,600</b>	<b>810,100</b>	<b>25,500</b>
<b>Funding</b>				(incr)/decr
Provincial & Federal Grants	748	0	0	0
Self Generated	362,912	500,000	500,000	0
<b>TOTAL FUNDING</b>	<b>363,660</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>
<b>Net Funded by General Municipal Levy</b>	<b>339,824</b>	<b>284,600</b>	<b>310,100</b>	
<b>Net incr/(decr) to Municipal Levy</b>				<b>25,500</b>

**TABLE 9**  
**GRAND RIVER CONSERVATION AUTHORITY**  
**Corporate Services**

**Budget 2023**

Deficit to be funded  
with Municipal Levy

**Expenses:**

Salary and Benefits	2,133,000
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	359,000
Insurance	127,000
Other Operating Expenses	949,288
Amount set aside to Reserves	-
<b>TOTAL EXPENSE</b>	<b>3,568,288</b>

**Funding**

Recoverable Corporate Services Expenses	70,000
Funds taken from Reserves	65,000
<b>TOTAL FUNDING</b>	<b>135,000</b>

Net Result before surplus adjustments	3,433,288
Deficit from Other Programs offset by 2022 Surplus Carryforward	(482,800)
2022 Surplus Carried Forward to 2023 used to reduce Levy	100,000
<b>Net Funded by General Municipal Levy</b>	<b>3,433,288</b>

(482,800)  
100,000  
**(382,800)**

**Budget 2022**

Surplus available to  
offset Municipal  
Levy Increase

**Expenses:**

Salary and Benefits	2,051,000
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	379,000
Insurance	103,000
Other Operating Expenses	1,338,565
<b>TOTAL EXPENSE</b>	<b>3,871,565</b>

**Funding**

Recoverable Corporate Services Expenses	70,000
Funds taken from Reserves	15,000
<b>TOTAL FUNDING</b>	<b>85,000</b>

Net Result before surplus adjustments	3,786,565
Deficit from Other Programs offset by 2021 Surplus Carryforward	(466,700)
2021 Surplus Carried Forward to 2022 used to reduce Levy	567,177
<b>Net Funded by General Municipal Levy</b>	<b>3,786,565</b>

(466,700)  
567,177  
**100,477**

**ACTUAL 2021**

Surplus available to  
offset Municipal  
Levy

**Expenses:**

Salary and Benefits	1,977,881
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	311,950
Insurance	83,833
Other Operating Expenses	835,919
Amount set aside to Reserves	490,000
<b>TOTAL EXPENSE</b>	<b>3,699,583</b>

**Funding**

Provincial Grant	500
Donations/Other	
Recoverable Corporate Services Expenses	61,040
<b>TOTAL FUNDING</b>	<b>61,540</b>

Net Result before surplus/(deficit) adjustments	3,638,043
2021 Surplus from Other Programs used to reduce Levy	41,809
2020 Surplus Carried Forward to 2021 used to reduce Levy	316,241
<b>Net Funded by General Municipal Levy</b>	<b>3,638,043</b>

41,809  
316,241  
**358,050**



**TABLE 10**  
GRAND RIVER CONSERVATION AUTHORITY  
**OTHER PROGRAMS - OPERATING - SUMMARY of Results**

	Conservation Lands	Property Rentals	MISC	(a) Cons Lands, Rental, Misc	(b) Hydro Production	(c ) Conservation Areas	TOTAL Other Programs
<b>Budget 2023 - OPERATING</b>							
<b>Expenses:</b>							
Salary and Benefits	1,540,000	731,000	-	2,271,000	70,000	4,675,000	
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	152,600	74,500	-	227,100	-	210,000	
Insurance	290,000	35,000	-	325,000	-	-	
Property Taxes	-	88,000	-	88,000	-	65,000	
Other Operating Expenses (consulting etc)	606,000	701,700	-	1,307,700	25,500	3,550,000	
Amount set aside to Reserves	-	-	-	-	116,500	-	
<b>TOTAL EXPENSE</b>	<b>2,588,600</b>	<b>1,630,200</b>	<b>-</b>	<b>4,218,800</b>	<b>212,000</b>	<b>8,500,000</b>	<b>12,930,800</b>
<b>Funding</b>							
Self Generated	86,000	2,981,000	100,000	3,167,000	580,000	8,500,000	
Funds taken from Reserves	101,000	100,000	-	201,000	-	-	
<b>TOTAL FUNDING</b>	<b>187,000</b>	<b>3,081,000</b>	<b>100,000</b>	<b>3,368,000</b>	<b>580,000</b>	<b>8,500,000</b>	<b>12,448,000</b>
<b>NET Surplus/(Deficit) for programs not funded by general levy</b>	<b>(2,401,600)</b>	<b>1,450,800</b>	<b>100,000</b>	<b>(850,800)</b>	<b>368,000</b>	<b>-</b>	<b>(482,800)</b>
<b>Budget 2022 - OPERATING</b>							
<b>Expenses:</b>							
Salary and Benefits	1,384,500	703,400	-	2,087,900	68,000	4,300,000	
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	152,600	74,500	-	227,100	-	195,000	
Insurance	234,000	28,000	-	262,000	-	-	
Property Taxes	-	88,000	-	88,000	-	65,000	
Other Operating Expenses (consulting etc)	606,000	701,700	30,000	1,337,700	25,500	3,240,000	
Amount set aside to Reserves	-	-	-	-	116,500	-	
<b>TOTAL EXPENSE</b>	<b>2,377,100</b>	<b>1,595,600</b>	<b>30,000</b>	<b>4,002,700</b>	<b>210,000</b>	<b>7,800,000</b>	<b>12,012,700</b>
<b>Funding</b>							
Self Generated	86,000	2,921,000	108,000	3,115,000	530,000	7,800,000	
Funds taken from Reserves	1,000	100,000	-	101,000	-	-	
<b>TOTAL FUNDING</b>	<b>87,000</b>	<b>3,021,000</b>	<b>108,000</b>	<b>3,216,000</b>	<b>530,000</b>	<b>7,800,000</b>	<b>11,546,000</b>
<b>NET Surplus/(Deficit) for programs not funded by general levy</b>	<b>(2,290,100)</b>	<b>1,425,400</b>	<b>78,000</b>	<b>(786,700)</b>	<b>320,000</b>	<b>-</b>	<b>(466,700)</b>
<b>Actual 2021 - OPERATING</b>							
<b>Expenses:</b>							
Salary and Benefits	1,121,516	577,516	-	1,699,032	64,084	4,094,760	
Travel, Motor Pool, Expenses, Telephone, Training and Development, IT	108,111	67,600	-	175,711	-	206,141	
Insurance	193,465	25,045	-	218,510	-	-	
Property Taxes	-	111,996	-	111,996	-	52,898	
Other Expenses	472,671	744,264	10,755	1,227,690	159,759	3,015,607	
Amount set aside to Reserves	198,000	166,500	-	364,500	60,000	1,814,000	
<b>TOTAL EXPENSE</b>	<b>2,093,763</b>	<b>1,692,921</b>	<b>10,755</b>	<b>3,797,439</b>	<b>283,843</b>	<b>9,183,406</b>	<b>13,264,688</b>
<b>Funding</b>							
Provincial/Federal	-	-	-	-	-	185,619	
Donations	33,521	-	-	33,521	-	8,979	
Self Generated	171,588	2,892,673	108,116	3,172,377	601,942	8,989,137	
Funds taken from Reserves	-	314,922	-	314,922	-	-	
<b>TOTAL FUNDING</b>	<b>205,109</b>	<b>3,207,595</b>	<b>108,116</b>	<b>3,520,820</b>	<b>601,942</b>	<b>9,183,735</b>	<b>13,306,497</b>
<b>NET Surplus/(Deficit) for programs not funded by general levy</b>	<b>(1,888,654)</b>	<b>1,514,674</b>	<b>97,361</b>	<b>(276,619)</b>	<b>318,099</b>	<b>329</b>	<b>41,809</b>