

GRAND RIVER CONSERVATION AUTHORITY
STATEMENT OF OPERATIONS
FOR THE PERIOD ENDING November 30, 2021

| SCHEDULE | | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---------------------------------------|---------|-------------------|-------------------|-------------------|----------------------|---------------------|--------------------|
| REVENUE | | | | | | | |
| <u>Municipal</u> | | | | | | | |
| General Municipal Levy (Operating) | various | 10,977,000 | 11,275,000 | 11,275,000 | 11,275,000 | 11,275,000 | 0 |
| General Municipal Levy (Capital) | various | 950,000 | 950,000 | 950,000 | 950,000 | 950,000 | 0 |
| Special Municipal Levy | various | 71,943 | 130,000 | 4,680 | 130,000 | 130,000 | 0 |
| Other | various | 639,589 | 800,000 | 1,265,783 | 800,000 | 625,000 | (175,000) |
| | | 12,638,532 | 13,155,000 | 13,495,463 | 13,155,000 | 12,980,000 | (175,000) |
| <u>Government Grants</u> | | | | | | | |
| MNRF Transfer Payments | various | 449,688 | 449,688 | 449,688 | 449,688 | 449,688 | 0 |
| Source Protection Program-Provincial | various | 681,421 | 640,000 | 502,391 | 640,000 | 640,000 | 0 |
| Other Provincial | various | 863,182 | 1,267,500 | 1,220,574 | 1,372,500 | 1,116,500 | (256,000) |
| Federal | various | 352,880 | 215,000 | 335,366 | 575,500 | 377,500 | (198,000) |
| | | 2,347,171 | 2,572,188 | 2,508,019 | 3,037,688 | 2,583,688 | (454,000) |
| <u>Self Generated</u> | | | | | | | |
| User Fees and Sales | | | | | | | |
| <i>Enquiries and Permits</i> | 4 | 565,822 | 494,000 | 693,314 | 669,000 | 719,000 | 50,000 |
| <i>Plan Input and Review</i> | 4 | 410,804 | 400,000 | 439,896 | 475,000 | 475,000 | 0 |
| <i>Nursery and Woodlot Management</i> | 5 | 174,627 | 365,000 | 487,490 | 435,000 | 495,000 | 60,000 |
| <i>Conservation Lands Income</i> | 10 | 78,542 | 71,000 | 66,153 | 71,000 | 71,000 | 0 |
| <i>Conservation Areas User Fees</i> | 13 | 6,124,125 | 7,200,000 | 9,492,689 | 9,500,000 | 9,500,000 | 0 |
| <i>Nature Centres and Camps</i> | 8 | 233,439 | 500,000 | 326,433 | 500,000 | 360,000 | (140,000) |
| <i>Merchandising and Sales</i> | 8 | 605 | 0 | 457 | 0 | 0 | 0 |
| Property Rentals | 11 | 3,041,678 | 2,898,000 | 2,782,772 | 2,898,000 | 2,873,000 | (25,000) |
| Hydro Generation | 12 | 799,841 | 530,000 | 534,194 | 530,000 | 530,000 | 0 |
| Land Sales | 10 | 3,419,145 | 0 | 10,000 | 10,000 | 10,000 | 0 |
| Grand River Conservation Foundation | various | 161,820 | 285,000 | 25,099 | 62,000 | 72,000 | 10,000 |
| Donations | various | 0 | 100,000 | 28,656 | 100,000 | 100,000 | 0 |
| Landowner Contributions | 5 | 47,289 | 200,000 | 174,555 | 200,000 | 180,000 | (20,000) |
| Investment Income | 14 | 488,691 | 565,000 | 327,623 | 565,000 | 565,000 | 0 |
| Miscellaneous Income | various | 295,185 | 8,000 | 1,210 | 8,000 | 8,000 | 0 |
| Total Self-Generated Revenue | | 15,841,613 | 13,616,000 | 15,394,267 | 16,023,000 | 15,958,000 | (65,000) |
| TOTAL REVENUE | | 30,827,316 | 29,343,188 | 31,397,749 | 32,215,688 | 31,521,688 | (694,000) |

**GRAND RIVER CONSERVATION AUTHORITY
STATEMENT OF OPERATIONS
FOR THE PERIOD ENDING November 30, 2021**

| | | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|--|----|----------------|----------------|---------------|----------------------|---------------------|--------------------|
| EXPENSES | | | | | | | |
| OPERATING | | | | | | | |
| Water Resources Planning & Environment | 1 | 1,617,996 | 2,059,700 | 1,629,651 | 1,966,700 | 1,916,700 | (50,000) |
| Flood Forecasting and Warning | 2 | 658,712 | 828,800 | 690,429 | 803,800 | 803,800 | 0 |
| Water Control Structures | 3 | 1,590,655 | 1,785,700 | 1,481,714 | 1,785,700 | 1,785,700 | 0 |
| Resource Planning | 4 | 1,984,531 | 2,082,200 | 1,691,795 | 2,127,200 | 2,067,200 | (60,000) |
| Forestry & Conservation Land Property Taxes | 5 | 858,656 | 1,365,000 | 1,153,817 | 1,365,000 | 1,245,000 | (120,000) |
| Conservation Services | 6 | 685,337 | 635,200 | 414,717 | 570,200 | 540,200 | (30,000) |
| Communications & Foundation | 7 | 565,010 | 524,500 | 370,573 | 474,500 | 449,500 | (25,000) |
| Environmental Education | 8 | 602,324 | 840,600 | 542,444 | 740,600 | 680,600 | (60,000) |
| Corporate Services | 9 | 3,491,047 | 3,627,629 | 2,865,584 | 3,503,629 | 3,413,629 | (90,000) |
| Conservation Lands | 10 | 1,814,213 | 2,048,900 | 1,709,822 | 2,081,900 | 2,081,900 | 0 |
| Property Rentals | 11 | 1,218,702 | 1,478,200 | 1,436,963 | 1,487,200 | 1,582,200 | 95,000 |
| Hydro Production | 12 | 114,429 | 92,000 | 167,403 | 157,000 | 157,000 | 0 |
| Conservation Areas | 13 | 5,573,218 | 7,200,000 | 6,725,507 | 7,600,000 | 7,350,000 | (250,000) |
| Miscellaneous | 14 | 30,321 | 70,000 | 9,652 | 70,000 | 70,000 | 0 |
| Information Systems | 16 | 1,202,902 | 1,382,000 | 1,026,438 | 1,252,000 | 1,252,000 | 0 |
| Motor Pool | 16 | 714,759 | 936,000 | 755,769 | 936,000 | 936,000 | 0 |
| Less: Internal Charges (IS & MP) | 16 | (1,917,661) | (2,318,000) | (1,782,207) | (2,188,000) | (2,188,000) | 0 |
| Total OPERATING Expenses | | 20,805,151 | 24,638,429 | 20,890,071 | 24,733,429 | 24,143,429 | (590,000) |
| CAPITAL | | | | | | | |
| Water Resources Planning & Environment | 1 | 5,932 | 110,000 | 46,860 | 110,000 | 110,000 | 0 |
| Flood Forecasting and Warning | 2 | 298,606 | 190,000 | 454,141 | 605,000 | 605,000 | 0 |
| Water Control Structures | 3 | 1,365,239 | 1,500,000 | 1,095,658 | 1,400,000 | 1,400,000 | 0 |
| Nature Centres | 8 | 0 | 0 | 0 | 0 | 0 | 0 |
| Conservation Areas | 13 | 795,020 | 1,500,000 | 439,882 | 600,000 | 600,000 | 0 |
| Corporate Services | 9 | 0 | 0 | 0 | 0 | 0 | 0 |
| Information Systems | 16 | 79,333 | 170,000 | 170,573 | 170,000 | 170,000 | 0 |
| Motor Pool | 16 | 476,828 | 450,000 | 144,792 | 240,000 | 240,000 | 0 |
| Less: Internal Charges (IS & MP) | 16 | (645,826) | (163,000) | (621,849) | (293,000) | (293,000) | 0 |
| Total Capital Expenses | | 2,375,132 | 3,757,000 | 1,730,057 | 2,832,000 | 2,832,000 | 0 |
| SPECIAL | | | | | | | |
| Water Resources Planning & Environment | 1 | 241,858 | 220,000 | 131,177 | 220,000 | 220,000 | 0 |
| Flood Forecasting and Warning | 2 | 214,001 | 360,000 | 79,906 | 891,000 | 181,000 | (710,000) |
| Forestry | 5 | 25,635 | 100,000 | 92,521 | 100,000 | 100,000 | 0 |
| Conservation Services | 6 | 663,161 | 1,060,000 | 657,240 | 1,110,000 | 935,000 | (175,000) |
| Environmental Education | 8 | 54,753 | 0 | 29,223 | 0 | 0 | 0 |
| Conservation Land Purchases/Land Sale Expenses | 10 | 59,047 | 0 | 27,656 | 30,000 | 30,000 | 0 |
| Conservation Lands | 10 | 354,007 | 658,000 | 238,339 | 285,000 | 285,000 | 0 |
| Miscellaneous | 14 | 0 | 0 | 0 | 0 | 0 | 0 |
| Source Protection Program | 15 | 681,421 | 640,000 | 502,391 | 640,000 | 640,000 | 0 |
| Total SPECIAL PROJECTS Expenses | | 2,293,883 | 3,038,000 | 1,758,453 | 3,276,000 | 2,391,000 | (885,000) |
| Total Expenses | | 25,474,166 | 31,433,429 | 24,378,581 | 30,841,429 | 29,366,429 | (1,475,000) |
| Gross Surplus | | 5,353,150 | (2,090,241) | 7,019,168 | 1,374,259 | 2,155,259 | 781,000 |
| Prior Year Surplus Carryforward | | 377,287 | 316,241 | 377,287 | 316,241 | 316,241 | 0 |
| Net Funding FROM/(TO) Reserves | | (5,414,196) | 1,774,000 | (307,624) | (1,086,500) | (1,762,500) | (676,000) |
| NET SURPLUS | | 316,241 | 0 | 7,088,831 | 604,000 | 709,000 | 105,000 |

GRAND RIVER CONSERVATION AUTHORITY
Schedule 1 - Water Resources - Planning and Environment
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|------------------------|------------------------|-----------------------|------------------------------|-----------------------------|----------------------------|
| Compensation and Benefits | 1,225,680 | 1,519,000 | 1,241,089 | 1,431,000 | 1,431,000 | - |
| Administration Expenses | 240,903 | 268,300 | 171,359 | 248,300 | 198,300 | (50,000) |
| Insurance Expenses | 102,144 | 107,300 | 122,304 | 122,300 | 122,300 | - |
| Other Operating Expenses | 49,269 | 165,100 | 94,899 | 165,100 | 165,100 | - |
| Total OPERATING Expenditures | 1,617,996 | 2,059,700 | 1,629,651 | 1,966,700 | 1,916,700 | (50,000) |
| Instrumentation | 4,912 | 60,000 | 13,967 | 60,000 | 60,000 | - |
| Water Quality Monitoring Equipment | 1,020 | 50,000 | 32,893 | 50,000 | 50,000 | - |
| Total CAPITAL Expenditures | 5,932 | 110,000 | 46,860 | 110,000 | 110,000 | - |
| Upper Blair Drainage | 58,808 | 80,000 | 50,677 | 80,000 | 80,000 | - |
| Dunnville Fishway | 7,052 | - | - | - | - | - |
| Waste Water Optimization Program | 175,998 | 140,000 | 80,500 | 140,000 | 140,000 | - |
| Total SPECIAL PROJECT Expenditures | 241,858 | 220,000 | 131,177 | 220,000 | 220,000 | - |
| GRWMP and Work in Progress Subwatershed Studies | 15,000 | - | - | - | - | - |
| Gauges and Work in Progress Subwatershed Studies | 30,000 | - | - | - | - | - |
| Transition Reserve | 500,000 | 186,000 | - | 186,000 | 186,000 | - |
| Total FUNDING to RESERVES | 545,000 | 186,000 | - | 186,000 | 186,000 | - |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 2,410,786 | 2,575,700 | 1,807,688 | 2,482,700 | 2,432,700 | (50,000) |
| <u>Funding</u> | | | | | | |
| Municipal | | | | | | |
| General Municipal Levy (Operating) | 2,138,200 | 2,158,200 | 2,158,200 | 2,158,200 | 2,158,200 | - |
| General Municipal Levy (Capital) | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | - |
| Special Levies | 71,943 | 130,000 | 4,680 | 130,000 | 130,000 | - |
| Government Grants | | | | | | |
| Other Provincial | 32,190 | 177,500 | 166,568 | 177,500 | 177,500 | - |
| Federal | 143,808 | - | 13,905 | - | - | - |
| Self Generated | | | | | | |
| Foundation | 1,368 | - | - | - | - | - |
| Funding From Reserves | | | | | | |
| Gauges | 5,684 | 75,000 | - | 75,000 | 75,000 | - |
| TOTAL FUNDING | 2,428,193 | 2,575,700 | 2,378,353 | 2,575,700 | 2,575,700 | - |
| Net Surplus/(Deficit) | 17,407 | - | 570,665 | 93,000 | 143,000 | 50,000 |

GRAND RIVER CONSERVATION AUTHORITY
Schedule 2 - Flood Forecasting and Warning
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|------------------|------------------|------------------|----------------------|---------------------|--------------------|
| Compensation and Benefits | 360,568 | 484,800 | 354,423 | 459,800 | 459,800 | - |
| Administration Expenses | 250,650 | 236,000 | 230,238 | 236,000 | 236,000 | - |
| Other Operating Expenses | 47,494 | 108,000 | 105,768 | 108,000 | 108,000 | - |
| Total OPERATING Expenditures | 658,712 | 828,800 | 690,429 | 803,800 | 803,800 | - |
| Hardware | 253,850 | 88,000 | 254,187 | 253,000 | 253,000 | - |
| Stream Gauges | 44,756 | 102,000 | 199,954 | 352,000 | 352,000 | - |
| Total CAPITAL Expenditures | 298,606 | 190,000 | 454,141 | 605,000 | 605,000 | - |
| Floodplain Mapping Projects | 214,001 | 360,000 | 79,906 | 891,000 | 181,000 | (710,000) |
| Total SPECIAL PROJECT Expenditures | 214,001 | 360,000 | 79,906 | 891,000 | 181,000 | (710,000) |
| Total FUNDING to RESERVES | 140,000 | - | - | - | - | - |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 1,311,319 | 1,378,800 | 1,224,476 | 2,299,800 | 1,589,800 | (710,000) |

Funding

Municipal

| | | | | | | |
|------------------------------------|---------|---------|---------|---------|---------|---|
| General Municipal Levy (Operating) | 600,362 | 664,462 | 664,462 | 664,462 | 664,462 | - |
| General Municipal Levy (Capital) | 165,000 | 165,000 | 165,000 | 165,000 | 165,000 | - |
| Municipal Other | 11,821 | - | 7,328 | - | - | - |

Government Grants

| | | | | | | |
|------------------------|---------|---------|----------|---------|---------|-----------|
| MNRF Transfer Payments | 164,338 | 164,338 | 164,338 | 164,338 | 164,338 | - |
| Other Provincial | 5,000 | 270,000 | 278,373 | 470,000 | 200,000 | (270,000) |
| Federal | 112,012 | 45,000 | (43,712) | 310,500 | 90,500 | (220,000) |

Funding From Reserves

| | | | | | | |
|--------------------------------------|---------|--------|---|---------|---------|-----------|
| Floodplain Mapping Projects & Gauges | 232,168 | 70,000 | - | 550,500 | 330,500 | (220,000) |
|--------------------------------------|---------|--------|---|---------|---------|-----------|

| | | | | | | |
|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| TOTAL REVENUE | 1,290,701 | 1,378,800 | 1,235,789 | 2,324,800 | 1,614,800 | (710,000) |
| Net Surplus/(Deficit) | (20,618) | - | 11,313 | 25,000 | 25,000 | - |

GRAND RIVER CONSERVATION AUTHORITY
Schedule 3 - Water Control Structures
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|------------------------|------------------------|-----------------------|------------------------------|-----------------------------|----------------------------|
| Compensation and Benefits | 1,089,653 | 1,241,000 | 1,031,674 | 1,241,000 | 1,241,000 | - |
| Administration Expenses | 8,654 | 29,200 | 31,496 | 29,200 | 29,200 | - |
| Property Taxes | 169,112 | 170,700 | 156,619 | 170,700 | 170,700 | - |
| Other Operating Expenses | 323,236 | 344,800 | 261,925 | 344,800 | 344,800 | - |
| Total OPERATING Expenditures | 1,590,655 | 1,785,700 | 1,481,714 | 1,785,700 | 1,785,700 | - |
| Total CAPITAL Expenditures | 1,365,239 | 1,500,000 | 1,095,658 | 1,400,000 | 1,400,000 | - |
| Total FUNDING to RESERVES | 159,000 | - | - | 50,000 | 50,000 | - |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 3,114,894 | 3,285,700 | 2,577,372 | 3,235,700 | 3,235,700 | - |

Funding

Municipal

| | | | | | | |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|---|
| General Municipal Levy (Operating) | 1,464,350 | 1,500,350 | 1,500,350 | 1,500,350 | 1,500,350 | - |
| General Municipal Levy (Capital) | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | - |

Government Grants

| | | | | | | |
|------------------------|---------|---------|---------|---------|---------|---|
| MNRF Transfer Payments | 285,350 | 285,350 | 285,350 | 285,350 | 285,350 | - |
| Provincial | 585,745 | 700,000 | 663,488 | 605,000 | 605,000 | - |
| Federal | - | - | - | 45,000 | 45,000 | - |

Funding From Reserves

| | | | | | | |
|--------------------------|--------|--------|---|--------|--------|---|
| Water Control Structures | 30,000 | 50,000 | - | 50,000 | 50,000 | - |
|--------------------------|--------|--------|---|--------|--------|---|

| | | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|----------|
| TOTAL REVENUE AND FUNDING FROM RESERVES | 3,115,445 | 3,285,700 | 3,199,188 | 3,235,700 | 3,235,700 | - |
| Net Surplus/(Deficit) | 551 | - | 621,816 | - | - | - |

GRAND RIVER CONSERVATION AUTHORITY
Schedule 4 - Resource Planning
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|------------------------|------------------------|-----------------------|------------------------------|-----------------------------|----------------------------|
| Compensation and Benefits | 1,666,157 | 1,805,000 | 1,487,129 | 1,875,000 | 1,815,000 | (60,000) |
| Administration Expenses | 183,640 | 222,500 | 176,354 | 222,500 | 222,500 | - |
| Other Operating Expenses | 134,734 | 54,700 | 28,312 | 29,700 | 29,700 | - |
| Total OPERATING Expenditures | 1,984,531 | 2,082,200 | 1,691,795 | 2,127,200 | 2,067,200 | (60,000) |
| Personnel Reserve | - | - | - | - | 100,000 | 100,000 |
| Planning Enforcement/Transition | - | 35,000 | - | 60,000 | 60,000 | - |
| Total FUNDING to RESERVES | - | 35,000 | - | 60,000 | 160,000 | 100,000 |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 1,984,531 | 2,117,200 | 1,691,795 | 2,187,200 | 2,227,200 | 40,000 |

Funding

Municipal

| | | | | | | |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|---|
| General Municipal Levy (Operating) | 1,169,800 | 1,223,200 | 1,223,200 | 1,223,200 | 1,223,200 | - |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|---|

Self Generated

| | | | | | | |
|------------------------|---------|---------|---------|---------|---------|--------|
| Solicitor Enquiry Fees | 61,715 | 59,000 | 110,795 | 109,000 | 119,000 | 10,000 |
| Permit Fees | 504,107 | 435,000 | 582,519 | 560,000 | 600,000 | 40,000 |
| Plan Review Fees | 410,804 | 400,000 | 439,896 | 475,000 | 475,000 | - |

| | | | | | | |
|------------------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| TOTAL REVENUE | 2,146,426 | 2,117,200 | 2,363,270 | 2,367,200 | 2,417,200 | 50,000 |
| Net Surplus/(Deficit) | 161,895 | - | 671,475 | 180,000 | 190,000 | 10,000 |

GRAND RIVER CONSERVATION AUTHORITY
Schedule 5 - Forestry & Conservation Lands Property Tax
FOR THE PERIOD ENDING November 30, 2021

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|--|------------------------|------------------------|-----------------------|------------------------------|-----------------------------|----------------------------|
| How much does it cost, and who pays for it? | | | | | | |
| <u>Expenditures and Funding to Reserves</u> | | | | | | |
| Compensation and Benefits | 383,527 | 515,500 | 425,329 | 515,500 | 490,500 | (25,000) |
| Administration Expenses | 46,884 | 54,300 | 46,159 | 54,300 | 49,300 | (5,000) |
| Property Taxes | 172,924 | 183,200 | 167,524 | 183,200 | 168,200 | (15,000) |
| Other Operating Expenses | 255,321 | 612,000 | 514,805 | 612,000 | 537,000 | (75,000) |
| Total OPERATING Expenditures | 858,656 | 1,365,000 | 1,153,817 | 1,365,000 | 1,245,000 | (120,000) |
| Ecological Restoration | 25,635 | 100,000 | 92,521 | 100,000 | 100,000 | |
| Total SPECIAL PROJECT Expenditures | 25,635 | 100,000 | 92,521 | 100,000 | 100,000 | |
| Total FUNDING to RESERVES | - | - | - | - | 100,000 | 100,000 |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 884,291 | 1,465,000 | 1,246,338 | 1,465,000 | 1,445,000 | (20,000) |
| <u>Funding</u> | | | | | | |
| Municipal | | | | | | |
| General Municipal Levy (Operating) | 739,500 | 788,000 | - | 788,000 | 788,000 | |
| Municipal Other | 4,681 | - | - | - | - | |
| Government Grants | | | | | | |
| Provincial | 13,751 | - | 9,137 | - | - | |
| Self Generated | | | | | | |
| Nursery | 139,006 | 350,000 | 406,542 | 350,000 | 410,000 | 60,000 |
| Landowner Contributions (Tree Planting) | 47,289 | 200,000 | 174,555 | 200,000 | 180,000 | (20,000) |
| Donations - Foundation | 17,812 | 27,000 | 8,138 | 27,000 | 27,000 | |
| Donations - Other | - | 100,000 | 10,556 | 100,000 | 100,000 | |
| TOTAL REVENUE | 962,039 | 1,465,000 | 608,928 | 1,465,000 | 1,505,000 | 40,000 |
| Net Surplus/(Deficit) | 77,748 | - | (637,410) | - | 60,000 | 60,000 |

GRAND RIVER CONSERVATION AUTHORITY
Schedule 6 - Conservation Services
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|------------------|------------------|------------------|----------------------|---------------------|--------------------|
| Compensation and Benefits | 603,645 | 527,000 | 357,176 | 462,000 | 432,000 | (30,000) |
| Administration Expenses | 79,225 | 86,200 | 56,109 | 86,200 | 86,200 | - |
| Other Operating Expenses | 2,467 | 22,000 | 1,432 | 22,000 | 22,000 | - |
| Total OPERATING Expenditures | 685,337 | 635,200 | 414,717 | 570,200 | 540,200 | (30,000) |
| RWQP Grants | 623,109 | 800,000 | 503,081 | 800,000 | 625,000 | (175,000) |
| Brant/Brantford Childrens Water Festival | 5,583 | - | 651 | - | - | - |
| Haldimand Childrens Water Festival | 5,254 | - | 228 | - | - | - |
| Species at Risk | 12,107 | 40,000 | 79,121 | 90,000 | 90,000 | - |
| AGGP-UofG Research-Buffers | 7,727 | 30,000 | 5,965 | 30,000 | 30,000 | - |
| Precision Agriculture-OMFRA | - | 90,000 | 37,545 | 90,000 | 90,000 | - |
| Great Lakes Agricultural Stewardship Initiative | 9,381 | 100,000 | 30,649 | 100,000 | 100,000 | - |
| Total SPECIAL PROJECT Expenditures | 663,161 | 1,060,000 | 657,240 | 1,110,000 | 935,000 | (175,000) |
| Watershed Restoration | - | - | - | - | 30,000 | 30,000 |
| Transition | - | 67,000 | - | 67,000 | 67,000 | - |
| Total FUNDING to RESERVES | - | 67,000 | - | 67,000 | 97,000 | 30,000 |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 1,348,498 | 1,762,200 | 1,071,957 | 1,747,200 | 1,572,200 | (175,000) |

Funding

Municipal

| | | | | | | |
|------------------------------------|---------|---------|-----------|---------|---------|-----------|
| General Municipal Levy (Operating) | 759,200 | 671,200 | 671,200 | 671,200 | 671,200 | - |
| Municipal Other | 623,087 | 800,000 | 1,258,455 | 800,000 | 625,000 | (175,000) |

Government Grants

| | | | | | | |
|------------------|--------|---------|---------|---------|---------|---|
| Other Provincial | 6,229 | 120,000 | 72,388 | 120,000 | 120,000 | - |
| Federal | 22,986 | 170,000 | 338,922 | 220,000 | 220,000 | - |

Self Generated

| | | | | | | |
|------------------------|--------|---|--------|---|---|---|
| Donations - Foundation | 17,837 | - | 228 | - | - | - |
| Donations - Other | - | - | 18,100 | - | - | - |
| Miscellaneous | (500) | - | - | - | - | - |

Funding From Reserves

| | | | | | | |
|----------------------------|-----|-------|---|-------|-------|---|
| Cambridge Desiltation Pond | 552 | 1,000 | - | 1,000 | 1,000 | - |
|----------------------------|-----|-------|---|-------|-------|---|

| | | | | | | |
|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| TOTAL REVENUE | 1,429,391 | 1,762,200 | 2,359,293 | 1,812,200 | 1,637,200 | (175,000) |
| Net Surplus/(Deficit) | 80,893 | - | 1,287,336 | 65,000 | 65,000 | - |

GRAND RIVER CONSERVATION AUTHORITY
Schedule 7 - Communications
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|------------------------|------------------------|-----------------------|------------------------------|-----------------------------|----------------------------|
| Compensation and Benefits | 498,265 | 439,000 | 319,815 | 389,000 | 364,000 | (25,000) |
| Administration Expenses | 59,534 | 62,000 | 50,511 | 62,000 | 62,000 | - |
| Other Operating Expenses | 7,211 | 23,500 | 247 | 23,500 | 23,500 | - |
| Total OPERATING Expenditures | 565,010 | 524,500 | 370,573 | 474,500 | 449,500 | (25,000) |
| Transition | - | 55,000 | - | 55,000 | 55,000 | - |
| Total FUNDING to RESERVES | - | 55,000 | - | 55,000 | 55,000 | - |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 565,010 | 579,500 | 370,573 | 529,500 | 504,500 | (25,000) |

Funding

Municipal

| | | | | | | |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|---------------|
| General Municipal Levy (Operating) | 701,500 | 579,500 | 579,500 | 579,500 | 579,500 | - |
| TOTAL REVENUE | 701,500 | 579,500 | 579,500 | 579,500 | 579,500 | - |
| Net Surplus/(Deficit) | 136,490 | - | 208,927 | 50,000 | 75,000 | 25,000 |

GRAND RIVER CONSERVATION AUTHORITY
Schedule 8 - Environmental Education
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|----------------|----------------|----------------|----------------------|---------------------|--------------------|
| Compensation & Benefits | 357,754 | 610,000 | 374,853 | 510,000 | 470,000 | (40,000) |
| Administration Expenses | 80,272 | 57,000 | 46,997 | 57,000 | 57,000 | - |
| Insurance Expense | 15,623 | 16,000 | 15,491 | 16,000 | 16,000 | - |
| Property Taxes | 12,007 | 14,000 | 10,048 | 14,000 | 14,000 | - |
| Other Operating Expenses | 136,668 | 143,600 | 95,055 | 143,600 | 123,600 | (20,000) |
| Total OPERATING Expenditures | 602,324 | 840,600 | 542,444 | 740,600 | 680,600 | (60,000) |
| Guelph Lake Nature Centre | 54,753 | - | 29,223 | - | - | - |
| Total SPECIAL PROJECT Expenditures | 54,753 | - | 29,223 | - | - | - |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 657,077 | 840,600 | 571,667 | 740,600 | 680,600 | (60,000) |

Funding

Municipal

| | | | | | | |
|------------------------------------|---------|---------|---------|---------|---------|---|
| General Municipal Levy (Operating) | 308,600 | 340,600 | 340,600 | 340,600 | 340,600 | - |
|------------------------------------|---------|---------|---------|---------|---------|---|

Government Grants

| | | | | | | |
|------------|---|---|-----|---|---|---|
| Provincial | - | - | 748 | - | - | - |
| Federal | - | - | - | - | - | - |

Self Generated

| | | | | | | |
|-----------------------------------|---------|---------|---------|---------|---------|-----------|
| Donations - Foundation | 9,675 | - | - | - | - | - |
| Nature Centre Revenue - Schools | 209,040 | 500,000 | 326,433 | 500,000 | 360,000 | (140,000) |
| Nature Centre Revenue - Community | 7,273 | - | - | - | - | - |
| Nature Centre Revenue - Day Camp | 17,126 | - | - | - | - | - |
| Merchandise Revenue | 605 | - | 457 | - | - | - |

Funding from Reserves

| | | | | | | |
|--|--------|---|---|---|---|---|
| Laurel Creek & Taquanyah Nature Centre | 54,753 | - | - | - | - | - |
|--|--------|---|---|---|---|---|

| | | | | | | |
|----------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| TOTAL REVENUE | 607,072 | 840,600 | 668,238 | 840,600 | 700,600 | (140,000) |
|----------------------|----------------|----------------|----------------|----------------|----------------|------------------|

| | | | | | | |
|------------------------------|-----------------|----------|---------------|----------------|---------------|-----------------|
| Net Surplus/(Deficit) | (50,005) | - | 96,571 | 100,000 | 20,000 | (80,000) |
|------------------------------|-----------------|----------|---------------|----------------|---------------|-----------------|

GRAND RIVER CONSERVATION AUTHORITY
Schedule 9 - Corporate Services
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|------------------------|------------------------|-----------------------|------------------------------|-----------------------------|----------------------------|
| Compensation and Benefits | 2,335,913 | 2,011,000 | 1,780,451 | 1,993,000 | 1,993,000 | - |
| Administration Expenses | 239,501 | 379,000 | 307,537 | 339,000 | 329,000 | (10,000) |
| Insurance | 66,784 | 70,000 | 83,833 | 84,000 | 84,000 | - |
| Other Operating Expenses | 906,035 | 1,237,629 | 739,741 | 1,157,629 | 1,077,629 | (80,000) |
| LESS: Recovery of Corporate Services Expenses | (57,186) | (70,000) | (45,978) | (70,000) | (70,000) | - |
| Total OPERATING Expenditures | 3,491,047 | 3,627,629 | 2,865,584 | 3,503,629 | 3,413,629 | (90,000) |
| Building | 165,000 | - | - | - | - | - |
| Personnel | 77,000 | - | - | - | - | - |
| Total FUNDING to RESERVES | 242,000 | - | - | - | - | - |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 3,733,047 | 3,627,629 | 2,865,584 | 3,503,629 | 3,413,629 | (90,000) |

Funding

Municipal

| | | | | | | |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|---|
| General Municipal Levy (Operating) | 3,095,488 | 3,349,488 | 3,349,488 | 3,349,488 | 3,349,488 | - |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|---|

Government Grants

| | | | | | | |
|------------|--------|---|-----|---|---|---|
| Provincial | - | - | 500 | - | - | - |
| Federal | 25,000 | - | - | - | - | - |

Self Generated

| | | | | | | |
|---------------|------|---|---|---|---|---|
| Miscellaneous | (34) | - | - | - | - | - |
|---------------|------|---|---|---|---|---|

Funding From Reserves

| | | | | | | |
|-----------|---|--------|---|--------|--------|---|
| Personnel | - | 15,000 | - | 15,000 | 15,000 | - |
|-----------|---|--------|---|--------|--------|---|

| | | | | | | |
|------------------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| TOTAL REVENUE | 3,120,454 | 3,364,488 | 3,349,988 | 3,364,488 | 3,364,488 | - |
| Net Surplus/(Deficit) | (612,593) | (263,141) | 484,404 | (139,141) | (49,141) | 90,000 |

GRAND RIVER CONSERVATION AUTHORITY
Schedule 10 - Conservation Lands
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|------------------|------------------|------------------|----------------------|---------------------|--------------------|
| Compensation and Benefits | 1,128,138 | 1,163,000 | 977,871 | 1,163,000 | 1,163,000 | - |
| Administration Expenses | 117,149 | 152,600 | 105,604 | 152,600 | 152,600 | - |
| Insurance | 151,506 | 157,300 | 189,964 | 190,300 | 190,300 | - |
| Other Operating Expenses | 417,420 | 576,000 | 436,383 | 576,000 | 576,000 | - |
| Total OPERATING Expenditures | 1,814,213 | 2,048,900 | 1,709,822 | 2,081,900 | 2,081,900 | - |
| Land Purchases/Land Sale Expenses | 59,047 | - | 27,656 | 30,000 | 30,000 | - |
| Emerald Ash Borer | 298,063 | 400,000 | 238,306 | 250,000 | 250,000 | - |
| Trails - Capital Maintenance | 55,944 | 258,000 | 33 | 35,000 | 35,000 | - |
| Total SPECIAL PROJECT Expenditures | 413,054 | 658,000 | 265,995 | 315,000 | 315,000 | - |
| Forestry/Master Plans/Transition | 135,621 | 7,000 | - | 77,000 | 77,000 | - |
| Land Sale Proceeds | 3,419,145 | - | - | 10,000 | 10,000 | - |
| Total FUNDING to RESERVES | 3,554,766 | 7,000 | - | 87,000 | 87,000 | - |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 5,782,033 | 2,713,900 | 1,975,817 | 2,483,900 | 2,483,900 | - |

Funding

Government Grants

| | | | | | | |
|---------|---|---|-------|---|---|---|
| Federal | - | - | 4,303 | - | - | - |
|---------|---|---|-------|---|---|---|

Self Generated

| | | | | | | |
|------------------------|-----------|---------|--------|--------|--------|---|
| Luther Misc Income | 55,547 | 46,000 | 41,539 | 46,000 | 46,000 | - |
| Other Areas Income | 22,995 | 25,000 | 24,614 | 25,000 | 25,000 | - |
| Timber Sales | 35,621 | 15,000 | 80,948 | 85,000 | 85,000 | - |
| Land Sale Proceeds | 3,419,145 | - | 10,000 | 10,000 | 10,000 | - |
| Donations - Foundation | 56,779 | 258,000 | 7,754 | 35,000 | 35,000 | - |

Funding From Reserves

| | | | | | | |
|----------------|---------|---------|---|---------|---------|---|
| Land | 59,047 | - | - | 30,000 | 30,000 | - |
| Forestry (EAB) | 298,063 | 400,000 | - | 250,000 | 250,000 | - |
| Gravel | - | 1,000 | - | 1,000 | 1,000 | - |

| | | | | | | |
|----------------------|------------------|----------------|----------------|----------------|----------------|----------|
| TOTAL REVENUE | 3,947,197 | 745,000 | 169,158 | 482,000 | 482,000 | - |
|----------------------|------------------|----------------|----------------|----------------|----------------|----------|

| | | | | | | |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------|
| Net Surplus/(Deficit) | (1,834,836) | (1,968,900) | (1,806,659) | (2,001,900) | (2,001,900) | - |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------|

GRAND RIVER CONSERVATION AUTHORITY
Schedule 11 - Property Rentals
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|------------------------|------------------------|-----------------------|------------------------------|-----------------------------|----------------------------|
| Compensation and Benefits | 473,235 | 590,000 | 519,105 | 590,000 | 590,000 | - |
| Administration Expenses | 65,204 | 74,500 | 66,722 | 74,500 | 74,500 | - |
| Insurance Expense | 19,956 | 24,000 | 25,045 | 24,000 | 24,000 | - |
| Property Taxes | 122,933 | 88,000 | 111,996 | 88,000 | 113,000 | 25,000 |
| Other Operating Expenses | 537,374 | 701,700 | 714,095 | 710,700 | 780,700 | 70,000 |
| Total OPERATING Expenditures | 1,218,702 | 1,478,200 | 1,436,963 | 1,487,200 | 1,582,200 | 95,000 |
| Cottage Lot Program-Belwood | 45,000 | - | - | 80,000 | 80,000 | - |
| Cottage Lot Program-Conestogo | 45,000 | - | - | 75,000 | 75,000 | - |
| Demolitions/R&M Savings | 185,000 | - | - | - | - | - |
| Total FUNDING to RESERVES | 275,000 | - | - | 155,000 | 155,000 | - |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 1,493,702 | 1,478,200 | 1,436,963 | 1,642,200 | 1,737,200 | 95,000 |

Funding

Self Generated

| | | | | | | |
|---------------|-----------|-----------|-----------|-----------|-----------|----------|
| Belwood | 1,005,031 | 1,000,000 | 1,003,486 | 1,000,000 | 1,000,000 | - |
| Conestogo | 1,205,294 | 1,207,000 | 1,202,383 | 1,207,000 | 1,207,000 | - |
| Agricultural | 262,738 | 270,000 | 246,420 | 270,000 | 245,000 | (25,000) |
| Residential | 129,319 | 105,000 | 101,038 | 105,000 | 105,000 | - |
| Miscellaneous | 439,296 | 316,000 | 229,445 | 316,000 | 316,000 | - |

Funding FROM Reserves

| | | | | | | |
|---|--------|---------|---|---------|---------|--------|
| Cottage Lot Program (Ice Storm)/Contaminated Site/EAB | 60,865 | - | - | 64,000 | 64,000 | - |
| Land Sale Proceeds | - | - | - | - | - | - |
| Wells/Septic/Demolitions | - | 100,000 | - | 200,000 | 270,000 | 70,000 |

| | | | | | | |
|------------------------------|------------------|------------------|------------------|------------------|------------------|-----------------|
| TOTAL REVENUE | 3,102,543 | 2,998,000 | 2,782,772 | 3,162,000 | 3,207,000 | 45,000 |
| Net Surplus/(Deficit) | 1,608,841 | 1,519,800 | 1,345,809 | 1,519,800 | 1,469,800 | (50,000) |

GRAND RIVER CONSERVATION AUTHORITY
Schedule 12 - Hydro Production
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|------------------------|------------------------|-----------------------|------------------------------|-----------------------------|----------------------------|
| Compensation and Benefits | 60,790 | 66,500 | 57,637 | 66,500 | 66,500 | - |
| Other Operating Expenses | 53,639 | 25,500 | 109,766 | 90,500 | 90,500 | - |
| Total OPERATING Expenditures | 114,429 | 92,000 | 167,403 | 157,000 | 157,000 | - |
| General Capital Reserve | 392,074 | - | - | - | - | - |
| General Capital/Land Sale Proceeds | 193,193 | 120,000 | - | 55,000 | 55,000 | - |
| Total FUNDING to RESERVES | 585,267 | 120,000 | - | 55,000 | 55,000 | - |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 699,696 | 212,000 | 167,403 | 212,000 | 212,000 | - |

Revenue

Government Grants

| | | | | | | |
|------------|---------|---|---|---|---|---|
| Provincial | 220,267 | - | - | - | - | - |
|------------|---------|---|---|---|---|---|

Self Generated

| | | | | | | |
|----------------------------|------------------|----------------|----------------|----------------|----------------|----------|
| Hydro Production-Belwood | 405,230 | 240,000 | 301,826 | 240,000 | 240,000 | - |
| Hydro Production-Conestogo | 323,081 | 235,000 | 184,778 | 235,000 | 235,000 | - |
| Hydro Production-Guelph | 36,209 | 40,000 | 36,062 | 40,000 | 40,000 | - |
| Hydro Production-Elora | 35,321 | 15,000 | 11,528 | 15,000 | 15,000 | - |
| TOTAL REVENUE | 1,020,108 | 530,000 | 534,194 | 530,000 | 530,000 | - |

| | | | | | | |
|------------------------------|----------------|----------------|----------------|----------------|----------------|----------|
| Net Surplus/(Deficit) | 320,412 | 318,000 | 366,791 | 318,000 | 318,000 | - |
|------------------------------|----------------|----------------|----------------|----------------|----------------|----------|

GRAND RIVER CONSERVATION AUTHORITY
Schedule 13 - Conservation Areas
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|------------------|------------------|------------------|----------------------|---------------------|--------------------|
| Compensation and Benefits | 2,920,276 | 4,200,000 | 3,879,014 | 4,250,000 | 4,150,000 | (100,000) |
| Administration Expenses | 192,530 | 195,000 | 202,829 | 195,000 | 195,000 | - |
| Property Tax | 59,463 | 65,000 | 52,898 | 65,000 | 65,000 | - |
| Other Operating Expenses | 2,400,949 | 2,740,000 | 2,590,766 | 3,090,000 | 2,940,000 | (150,000) |
| Total OPERATING Expenditures | 5,573,218 | 7,200,000 | 6,725,507 | 7,600,000 | 7,350,000 | (250,000) |
| Total CAPITAL Expenditures | 795,020 | 1,500,000 | 439,882 | 600,000 | 600,000 | - |
| Conservation Area Reserve | 295,000 | - | - | 1,300,000 | 1,596,000 | 296,000 |
| Total FUNDING to RESERVES | 295,000 | - | - | 1,300,000 | 1,596,000 | 296,000 |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 6,663,238 | 8,700,000 | 7,165,389 | 9,500,000 | 9,546,000 | 46,000 |

Funding

Government Grants

| | | | | | | |
|------------|--------|---|--------|---|--------|--------|
| Provincial | - | - | 13,865 | - | 14,000 | 14,000 |
| Federal | 49,074 | - | 21,948 | - | 22,000 | 22,000 |

Self Generated

| | | | | | | |
|--------------------------|------------------|------------------|------------------|------------------|------------------|----------|
| Brant | 640,586 | 750,000 | 885,145 | 885,000 | 885,000 | - |
| Byng Island | 557,665 | 650,000 | 777,705 | 780,000 | 780,000 | - |
| Belwood Lake | 406,156 | 450,000 | 497,061 | 500,000 | 500,000 | - |
| Conestogo Lake | 376,974 | 450,000 | 570,872 | 570,000 | 570,000 | - |
| Elora Gorge | 1,103,265 | 1,250,000 | 2,042,798 | 2,040,000 | 2,040,000 | - |
| Elora Quarry | - | 100,000 | 473,388 | 475,000 | 475,000 | - |
| Guelph Lake | 907,211 | 1,050,000 | 1,228,964 | 1,230,000 | 1,230,000 | - |
| Laurel Creek | 313,477 | 400,000 | 580,447 | 580,000 | 580,000 | - |
| Pinehurst Lake | 621,032 | 750,000 | 802,621 | 800,000 | 800,000 | - |
| Rockwood | 827,494 | 950,000 | 1,169,080 | 1,170,000 | 1,170,000 | - |
| Shade's Mills | 370,265 | 400,000 | 464,608 | 470,000 | 470,000 | - |
| Total Fee Revenue | 6,124,125 | 7,200,000 | 9,492,689 | 9,500,000 | 9,500,000 | - |
| Donations-Foundation | 58,349 | - | 8,979 | - | 10,000 | 10,000 |
| Donations - Other | - | - | - | - | - | - |
| Miscellaneous Income | 295,556 | - | - | - | - | - |

Funding From Reserves

| | | | | | | |
|---------------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| Conservation Area Reserve | 137,000 | 1,500,000 | - | - | - | - |
| TOTAL REVENUE | 6,664,104 | 8,700,000 | 9,537,481 | 9,500,000 | 9,546,000 | 46,000 |

| | | | | | | |
|------------------------------|------------|----------|------------------|----------|----------|----------|
| Net Surplus/(Deficit) | 866 | - | 2,372,092 | - | - | - |
|------------------------------|------------|----------|------------------|----------|----------|----------|

GRAND RIVER CONSERVATION AUTHORITY
Schedule 14 - Miscellaneous
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures and Funding to Reserves

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|----------------|----------------|---------------|----------------------|---------------------|--------------------|
| Other Miscellaneous | 30,321 | 70,000 | 9,652 | 70,000 | 70,000 | - |
| Total OPERATING Expenditures | 30,321 | 70,000 | 9,652 | 70,000 | 70,000 | - |
| Interest Income | 406,630 | 425,000 | - | 425,000 | 425,000 | - |
| Total FUNDING to RESERVES | 406,630 | 425,000 | - | 425,000 | 425,000 | - |
| TOTAL EXPENDITURES AND FUNDING TO RESERVES | 436,951 | 495,000 | 9,652 | 495,000 | 495,000 | - |

Funding

Government Grants

| | | | | | | |
|------------|---|---|--------|---|---|---|
| Provincial | - | - | 12,373 | - | - | - |
|------------|---|---|--------|---|---|---|

Self Generated

| | | | | | | |
|------------------------------|----------------|----------------|----------------|----------------|----------------|----------|
| Interest Income-Operating | 82,061 | 140,000 | - | 140,000 | 140,000 | - |
| Interest Income-Reserves | 406,630 | 425,000 | 327,623 | 425,000 | 425,000 | - |
| Miscellaneous | 163 | 8,000 | 70 | 8,000 | 8,000 | - |
| TOTAL REVENUE | 488,854 | 573,000 | 340,066 | 573,000 | 573,000 | - |
| Net Surplus/(Deficit) | 51,903 | 78,000 | 330,414 | 78,000 | 78,000 | - |

GRAND RIVER CONSERVATION AUTHORITY
Schedule 15 - Source Protection Program
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|----------------------------------|----------------|----------------|----------------|----------------------|---------------------|--------------------|
| Compensation and Benefits | 465,268 | 490,000 | 413,418 | 490,000 | 490,000 | - |
| Administration Expenses | 37,152 | 50,000 | 27,351 | 50,000 | 50,000 | - |
| Other Operating Expenses | 78,580 | 90,000 | 58,368 | 90,000 | 90,000 | - |
| Water Budget - Technical Studies | 100,331 | 10,000 | 3,254 | 10,000 | 10,000 | - |
| TOTAL EXPENDITURES | 681,421 | 640,000 | 502,391 | 640,000 | 640,000 | - |

Funding

Government Grants

| | | | | | | |
|----------------------|----------------|----------------|----------------|----------------|----------------|----------|
| Provincial | 681,421 | 640,000 | 502,391 | 640,000 | 640,000 | - |
| TOTAL FUNDING | 681,421 | 640,000 | 502,391 | 640,000 | 640,000 | - |

| | | | | | | |
|------------------------------|----------|----------|----------|----------|----------|----------|
| Net Surplus/(Deficit) | - | - | - | - | - | - |
|------------------------------|----------|----------|----------|----------|----------|----------|

GRAND RIVER CONSERVATION AUTHORITY
Schedule 16 - Information Systems and Motor Pool
FOR THE PERIOD ENDING November 30, 2021

How much does it cost, and who pays for it?

Expenditures

| | Actual 2020 | Budget 2021 | Actual YTD | Previous Forecast | Current Forecast | Forecast Change |
|---|--------------------|--------------------|--------------------|----------------------|---------------------|--------------------|
| Information Systems | | | | | | |
| Compensation and Benefits | 1,011,651 | 1,115,000 | 855,806 | 985,000 | 985,000 | - |
| Administrative Expenses | 13,713 | 25,500 | 10,819 | 25,500 | 25,500 | - |
| Software and Hardware Maintenance | 143,594 | 187,500 | 137,441 | 187,500 | 187,500 | - |
| Supplies and Services | 33,944 | 54,000 | 22,372 | 54,000 | 54,000 | - |
| Total OPERATING Expenditures | 1,202,902 | 1,382,000 | 1,026,438 | 1,252,000 | 1,252,000 | - |
| Capital Expenses | 79,333 | 170,000 | 170,573 | 170,000 | 170,000 | - |
| LESS Internal Charges | (1,298,340) | (1,307,000) | (1,186,783) | (1,307,000) | (1,307,000) | - |
| NET Unallocated Expenses | (16,105) | 245,000 | 10,228 | 115,000 | 115,000 | - |
| Motor Pool | | | | | | |
| Compensation and Benefits | 266,672 | 309,000 | 248,510 | 309,000 | 309,000 | - |
| Administrative Expenses | 20,578 | 26,000 | 17,842 | 26,000 | 26,000 | - |
| Insurance | 47,522 | 50,600 | 52,920 | 50,600 | 50,600 | - |
| Motor Pool Building and Grounds Maintenance | 10,417 | 10,400 | 7,516 | 10,400 | 10,400 | - |
| Equipment, Repairs and Supplies | 232,218 | 286,000 | 250,555 | 286,000 | 286,000 | - |
| Fuel | 137,352 | 254,000 | 178,426 | 254,000 | 254,000 | - |
| Total OPERATING Expenditures | 714,759 | 936,000 | 755,769 | 936,000 | 936,000 | - |
| Capital Expenses | 476,828 | 450,000 | 144,792 | 240,000 | 240,000 | - |
| LESS Internal Charges | (1,265,147) | (1,174,000) | (1,217,273) | (1,174,000) | (1,174,000) | - |
| NET Unallocated Expenses | (73,560) | 212,000 | (316,712) | 2,000 | 2,000 | - |
| TOTAL EXPENDITURES | (89,665) | 457,000 | (306,484) | 117,000 | 117,000 | - |

Funding

| | | | | | | |
|------------------------------|-------------|-------------|--------------|-------------|-------------|----------|
| Self Generated | | | | | | |
| Miscellaneous | - | - | 1,140 | - | - | - |
| TOTAL REVENUE | - | - | 1,140 | - | - | - |
| Gross Surplus (Deficit) | 89,665 | (457,000) | 307,624 | (117,000) | (117,000) | - |
| Funding From Reserves | 2,473,822 | 2,938,000 | 2,096,432 | 2,598,000 | 2,598,000 | - |
| Funding to Reserves | (2,563,487) | (2,481,000) | (2,404,056) | (2,481,000) | (2,481,000) | - |
| Net Surplus/(Deficit) | - | - | - | - | - | - |